



**UPWARD
SUSTAIN**

**Thanachart Capital Public Company Limited
Notice of the Annual General Meeting
of Shareholders for the Year 2026**

**Friday, 3 April 2026, at 14.00 Hours,
Electronic Meeting (e-AGM)**

**in accordance with the Emergency Decree
on Electronic Meetings B.E. 2563
and other applicable laws as well as standards
and regulations stipulated by officials.**

Contents

	Page
The Notice of the Annual General Meeting of Shareholders for the Year 2026	1
Supporting Documents for Meeting Agenda	
● The Minutes of the Annual General Meeting of Shareholders for the Year 2025 (Draft Version) (Supporting document for agenda 1_Attachment No. 1)	11
● Profiles of the directors proposed for shareholders for the election of directors replacing those retiring by rotation. (Supporting document for agenda 6_Attachment No. 2)	41
● Profiles of a qualified person proposed to shareholders for appointing as a new director (Supporting document for agenda 7_Attachment No. 3)	48
Required Documents for Attending the Meeting	
(1) Clarifications on meeting attendance, appointment of proxy holder (as the case may be), method of appointing a proxy, and voting and counting of the voting results (Details of directors whose names are proposed to shareholders as proxy are on Page 53)	51
(2) Procedures related to attendance of the Annual General Meeting of Shareholders via electronic media and summary of submitting the meeting application and registration for the Meeting	55
(3) The Company's Articles of Association in relation to the Annual General Meeting of Shareholders	59
(4) Proxy Form B	64



Supporting Documents for the Meeting
and the Form 56-1 One Report/Annual Report 2025

For more information, please contact Corporate Secretary and Sustainability Management:
Tel. 0-2217-8012 0-2217-8000 ext. 3004, 3008-3012

Translation:

Notice of 2026 Annual General Meeting of Shareholders

TCAP.CSO. 014/2026

5 March 2026

Subject: Calling the 2026 Electronic Annual General Meeting of Shareholders (e-AGM)

Dear Shareholders,

The Board of Directors of Thanachart Capital Public Company Limited (“the Company”) at its Meeting No. 2/2026 held on Thursday, 19 February 2026 passed a resolution to hold the 2026 Annual General Meeting of Shareholders on Friday, 3 April 2026 at 14.00 hours, by conducting the meeting via electronic means (e-AGM) in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 and other applicable laws as well as standards and regulations stipulated by officials. The agenda items of the meeting are as follows:

Item 1 To approve the Minutes of 2025 Annual Meeting of Shareholders

Objective and Rationale: The Annual General Meeting of Shareholders for the Year 2025 was held on Wednesday, 2 April 2025. In this connection, the related minutes of the meeting were prepared and sent to the Stock Exchange of Thailand within the established time frame. As well, the minutes have been made available on the Company’s website since Wednesday, 16 April 2025.

Board of Directors’ Opinion: The Board of Directors deems it appropriate to present the minutes of the 2025 Annual Meeting of Shareholders for approval.

Voting: A resolution on this agenda item requires a majority of the votes cast by shareholders who are present at the meeting and exercise their voting rights.

Supporting details are given in Attachment 1.

Item 2 To acknowledge the report of the Board of Directors on the Company’s business operations in 2025

Objective and Rationale: The Company’s Article of Association No. 33(1) states that the Annual General Meeting of Shareholders shall acknowledge the report of the Board of Directors on the business operations in the past year. In this connection, the related details are disclosed in the Form 56-1 One Report/Annual Report 2025 stored on QR Code which is sent to shareholders together with this Notice of Annual Meeting

บริษัท ทุนธนชาต จำกัด (มหาชน)

Thanachart Capital Public Company Limited

444 อาคารเอ็มบีเค ทาวเวอร์ ชั้น 16-17 ถนนพญาไท แขวงวังใหม่ เขตปทุมวัน กรุงเทพมหานคร 10330

444 MBK Tower, 16th-17th Floor, Phayathai Road, Wangmai, Pathumwan, Bangkok 10330 THAILAND

Tel: (662) 217-8000 Fax: (662) 217-8312 www.thanachart.co.th ทะเบียนเลขที่ 0107536000510

of Shareholders. They have also been disclosed on the Company's website since 5 March 2026.

Board of Directors' Opinion: The Board of Directors deems it appropriate to present to the meeting of shareholders for acknowledgement of the report on the Company's operating results in the past year, the details of which are given in the Form 56-1 One Report/Annual Report 2025 stored on QR Code shown on Content page.

Voting: This agenda item does not require voting as it is a matter for acknowledgement.

Item 3 To approve the statements of financial position and the statements of comprehensive income for the year ended 31 December 2025

Objective and Rationale: In accordance with Section 112 of the Public Limited Companies Act B.E. 2535 as well as Nos. 33(2) and 42 of the Company's Articles of Association, the Company is required to prepare the statements of financial position and the statements of income for the year ended on the last date of the Company's fiscal year. As well, the Company is required to present the statements to the Annual Meeting of Shareholders for approval. In this connection, it is required to have the statements audited by an auditor before presenting them to the Annual Meeting.

Board of Directors' Opinion: The Board of Directors deems it appropriate to present to the Annual Meeting of Shareholders for approval of the statements of financial position and the statements of comprehensive income for the year ended 31 December 2025. Being prepared in line with the Financial Reporting Standards, the statements show the financial position and the operating results of the Company in 2025. In this connection, the statements have already been reviewed and endorsed by the Audit Committee and the Board of Directors. As well, the statements have already been audited by the certified public accountant. The details of the statements of the financial position and the statements of comprehensive income as well as the notes to the financial statements are disclosed in the Form 56-1 One Report/Annual Report 2025 stored on QR Code shown on Content page.

Voting: A resolution on this agenda item requires a majority of the votes cast by shareholders who are present at the meeting and exercise their voting rights.

Item 4 To approve the appropriation of the profit for 2025 performance and the dividend payment

Objective and Rationale: Reference is made to No. 33(3) of the Company's Articles of Association which requires that the Annual Meeting of Shareholders shall consider and approve the appropriation of profit as well as Section 116 of the Public Limited Companies Act B.E. 2535 and No. 43 of the Articles and Association which require

that the Company shall set aside not less than 5 percent of its annual net profit less the accumulated losses brought forward (if any) to a legal reserve fund until this fund attains an amount not less than 10 percent of the registered capital. At present, the Company's legal reserve fund already meets 10 percent of its registered capital as specified by law and regulation. As a result, it is not necessary for the Company to set aside any part of the net profit as the legal reserve fund in line with the law and the Articles of Association.

In this connection, Section 115 of the Public Limited Company Act B.E. 2535, dividends shall not be paid other than out of profits. In the case where the company still has an accumulated loss, no dividends shall be paid. Payment of dividends shall be approved by the meeting of shareholders. In this connection, the Company had net profit attributable to the Company for the year 2025 based on consolidated financial statements in the amount of 7,749,833,831.23 baht. As the Company has a certain amount of retained earnings, the Company is able to make the dividend payments.

Board of Directors' Opinion: The Board of Directors deems it appropriate to present to the meeting of the shareholders the following proposals:

1. It is proposed that shareholders acknowledge no additional appropriation of the 2025 net profit as the legal reserve fund since the Company has already satisfied the minimum reserve requirement imposed by the law.
2. It is proposed that shareholders approve dividend payments to ordinary and preferred shareholders at the rate of 3.50 baht per share or 3,670,158,565.50 baht in total, accounted for 47.36 percent of the 2025 net profit attributable to the Company, based on the consolidated financial statements. As the Board of Directors earlier approved an interim dividend payment of 1.30 baht per share or 1,363,201,752.90 baht in total and it was made to shareholders on 30 September 2025, the remaining dividend payments to be made amount to 2.20 baht per share or 2,306,956,812.60 baht in total.

In this connection, the Company sets 17 April 2026 as the record date and the dividend payment is scheduled to be made to ordinary and preferred shareholders on 30 April 2026. The source of dividend payment is from retained earnings, on which the company paid corporate income tax as follows:

- 0.115 baht per share will be from retained earnings that the Company paid corporate income tax of 25 percent.
- 0.005 baht per share will be from retained earnings that the Company paid corporate income tax of 23 percent.
- 0.178 baht per share will be from retained earnings that the Company paid corporate income tax of 20 percent.
- 1.902 baht per share will be from retained earnings that the Company is not subject to tax.

Individual shareholders are eligible for dividend tax credits according to the calculation specified in Revenue Code.

In relation to **the Company's dividend payment policy**, the Company takes into account its performance and the shareholders' return on investment in the long term. This round of dividend payments is in line with the Company's dividend payment policy.

Table comparing annual dividend payments from 2023 to 2025 respectively

	Performance for the Year		
	2025	2024	2023
Net profit (consolidated F/S) (mil. baht)	7,750	6,655	6,603
Number of shares receiving dividends (shares)	1,048,616,733	1,048,616,733	1,048,616,733
Earnings per share (consolidated F/S) (baht)	7.39	6.35	6.30
Dividend payment for the year (baht)	3.50	3.30	3.20
Approved dividend payments for the year (mil. baht)	3,670	3,461	3,355

Voting:

Resolutions on this agenda item require a majority of the votes cast by shareholders who are present at the meeting and exercise their voting rights.

Item 5 To approve the remuneration of the Board of Directors and standing committees for 2026 as well as the performance allowance for the Board of Directors for 2025 performance

Objective and Rationale:

The following are the Company's policy and guidelines related to the remuneration of the Board of Directors and various standing committees:

1. The remuneration of the Board of Directors and standing committees is subject to annual review and shall be presented to the meeting of shareholders annually for approval.
2. According to the Company's policy, the remuneration of each member of the Board of Directors and of standing committees reflects their respective duties and responsibilities and takes into consideration the remuneration of similar positions in the same industry. In addition, executive directors are not entitled to additional compensation for being members of standing committees.

3. The Nomination, Remuneration, and Corporate Governance Committee is responsible for reviewing the remuneration of the Board of Directors and standing committees, ensuring that the remuneration is appropriate and in line with the Company's remuneration policy. In reviewing the remuneration, the Committee will take into account the suitability based on the remuneration policy as well as the Company's business expansion and profit growth.

Board of Directors' Opinion: In agreement with the recommendation made by the Nomination, Remuneration, and Corporate Governance Committee, the Board of Directors deems it appropriate to present to the meeting of shareholders the following:

1. To approve the remuneration of the Board of Directors and the standing committees for the year 2026. As shown below, the proposed remuneration is the same as the remuneration in 2025.

Remuneration Schedule for 2026 proposed to annual meeting of shareholders for approval

(Unit: Baht)

Board and various standing committees	Position	2026		2025	
		Monthly remuneration (per person)	Stipends for each meeting (per person)	Monthly remuneration (per person)	Stipends for each meeting (per person)
Board of Directors	Chairman	120,000	60,000	120,000	60,000
	Directors	60,000	30,000	60,000	30,000
Audit Committee	Chairman	60,000	30,000	60,000	30,000
	Directors	40,000	20,000	40,000	20,000
Nomination, Remuneration, and Corporate Governance Committee	Chairman	30,000	30,000	30,000	30,000
	Directors	20,000	20,000	20,000	20,000
Risk Oversight Committee	Chairman	30,000	30,000	30,000	30,000
	Directors	20,000	20,000	20,000	20,000

- Notes:**
- Executive directors are not entitled to additional compensation for being members of standing committees.
 - The Company does not provide the directors with any other remuneration and/or privileges in addition to the remuneration which is proposed for approval.

2. To consider and approve the payment of performance allowance for the Board of Directors from the operating performance, at the rate of 1.00 percent of the dividend payments approved for the shareholders which amounts to 36,701,585.66 baht (the calculation of which is based on the dividend payments of 3,670,158,565.50 baht). To also permit the Board of Directors to consider the allocation of the performance allowance to the directors later.

Comparison of the payments of the performance allowance from the period of 2023-2025

(Unit: Baht)

Particulars	Based on performance for the year		
	2025	2024	2023
Performance allowances paid	36,701,585.66	34,604,352.19	33,555,735.46

Voting: Resolutions on this agenda item require a vote of no less than two-thirds of the total votes cast by shareholders present at the meeting.

Item 6 To consider the election of directors replacing those retiring by rotation

Objective and Rationale: In accordance with Section 71 of the Public Limited Companies Act, B.E. 2535 as well as Nos. 17 and 18 of the Company's Articles of Association, the Company's directors shall be elected at the meeting of shareholders. At every annual meeting, one-third of the directors shall retire from office. If the number of directors due to retire from office is not a multiple of three, then the number nearest to, but not exceeding one-third, shall be applied. The directors who have served the longest term in office shall retire. In case the number of directors who have been in office for an equal length of time exceeds the number of directors due to retire from office at such time, the directors due to retire shall be determined by ballots. A retiring director based on the foregoing shall be eligible for re-election.

Currently, the Board of Directors consists of ten members. As a result, three directors will retire by rotation at the 2026 Annual Meeting. The three directors who have served the longest term in office and will retire by rotation are as follows:

1. Mr. Suphadej Poonpipat Vice Chairman and Chairman of the Executive Committee (Executive Director),
2. Mrs. Siripen Sitasuwan Chairperson of the Audit Committee and Member of the Nomination, Remuneration, and Corporate Governance Committee (Independent Director), and
3. Mr. Tiraphot Vajrabhaya Chairman of the Nomination, Remuneration, and Corporate Governance Committee and Member of the Audit Committee (Independent Director)

In accordance with No. 33(4) of the Company's Articles of Association, the annual meeting of shareholders shall elect directors replacing those retiring by rotation.

Board of Directors' Opinion: The Company provided the shareholders with an opportunity to propose names of potential candidates with appropriate qualifications through its website for election as the Company's directors during the period from 1 October 2025 to 31 December 2025. However, until the end of the specified period, there was no shareholder proposing any candidate.

The Nomination, Remuneration, and Corporate Governance Committee deems it appropriate to propose to shareholders for approval the election of the following directors to replace the ones retiring by rotation. The Committee takes into consideration all the nomination procedures, the established nomination policy and guidelines, the appropriateness of the Board's overall structure and composition, their qualifications in line with legal requirements and the related notifications, as well as the knowledge and ability suitable for overseeing the Company's business operations. Importantly, the Committee also takes into account their performance of duties during their tenure as members of the Board and the standing committees in the past.

1. Mr. Suphadej Poonpipat (Director retiring by rotation),
2. Mrs. Siripen Sitasuwan (Director retiring by rotation),
3. Mr. Tiraphot Vajrabhaya (Director retiring by rotation)

The Board of Directors (with the members of the Board retiring by rotation abstaining from the consideration and passage of the resolution concerning themselves), concurring with the opinion of the Nomination, Remuneration, and Corporate Governance Committee, determines that Mrs. Siripen Sitasuwan and Mr. Tiraphot Vajrabhaya are independent director, the Nomination, Remuneration and Corporate Governance Committee and the Board of Directors have considered and are of the opinion that they fully possess the qualifications of independent directors in accordance with the Company's criteria as well as the applicable laws and regulations relating to independent directors.

As regards Mrs. Siripen Sitasuwan, an independent director, she has served as director consecutively for 25 years and 11 months (including the month in which the 2026 Annual General Meeting of Shareholders is held). If she is re-elected as a director of the Company, she will continue to serve as a director for another term. Agreeing with the opinion given by the Nomination, Remuneration, and Corporate Governance Committee, the Board of Directors is of the opinion that Mrs. Siripen Sitasuwan is qualified and appropriate to be a director of the Company (independent director) . She has knowledge, ability, expertise in accounting and finance, and good performance and is always dedicated to the performance of her duties. She has played a significant role in the Company's standing committees, particularly in her capacity as Chairperson of the Audit Committee, where she effectively oversees and ensures that the meetings of the

Audit Committee are conducted in an efficient manner. Throughout her tenure, she has performed her duties with independence, being able to express her opinions objectively and to provide constructive views and recommendations that are beneficial to the business which help supervise the Company and subsidiaries. The Board of Directors deems it appropriate to propose to shareholders for approval the election of such person to continue serving as a director of the Company (Independent Director).

As regards Mr. Tiraphot Vajrabhaya, an independent director, he has served as director consecutively for 12 years (including the month in which the 2026 Annual General Meeting of Shareholders is held). If he is re-elected as a director of the Company, he will continue to serve as a director for another term. Agreeing with the opinion given by the Nomination, Remuneration, and Corporate Governance Committee, the Board of Directors is of the opinion that Mr. Tiraphot Vajrabhaya is qualified and appropriate to be a director of the Company (independent director). He has good knowledge, ability, and experience in financial business and is always dedicated to the performance of his duties. He has played a significant role in the Company's standing committees, particularly in his capacity as Chairman of the Nomination, Remuneration, and Corporate Governance Committee, in which he has performed his duties effectively at all times. Throughout his tenure, he has performed his duties with independence, being able to express his opinions objectively and to provide constructive views and recommendations that are beneficial to the business which help supervise the Company and subsidiaries. The Board of Directors deems it appropriate to propose to shareholders for approval the election of such person to continue serving as a director of the Company (Independent Director).

Voting:

Resolutions on this agenda item require a majority of the votes cast by shareholders who are present at the meeting and exercise their voting rights.

Supporting details are given in Attachment 2

Item 7 To consider the appointment of the auditor and determine the audit fees for 2026

Objective and Rationale: In accordance with Section 120 of the Public Limited Companies Act, B.E. 2535 as well as No. 33(5) of the Company's Articles of Association, the annual meeting of shareholders shall appoint auditors and determine audit fees of the Company every year.

Board of Directors' Opinion: In agreement with the Audit Committee's recommendation, the Board of Directors deems it appropriate to propose to the meeting of shareholders the following:

1. It is proposed that shareholders appoint EY Office Limited as the Company's auditor, whose certified public accountants include the following:

- 1) Ms. Bongkot Kriangphanamorn Certified Public Accountant (Thailand)
No. 6777 and/or
- 2) Ms. Chutiwan Chanswangphuwana Certified Public Accountant (Thailand)
No. 8265 and/or
- 3) Ms. Ployjuta Sucanthamal Certified Public Accountant (Thailand)
No. 10678

They will be responsible for giving opinions to and signing the Company's financial statements for Fiscal Year 2026. In this connection, the names of the above three certified public accountants are on the list of the auditors approved by the Office of the Securities and Exchange Commission.

2. It is proposed that shareholders approve the audit fee for the Year 2026 of 1,200,000 baht, an increase from 50,000 baht in 2025.

Voting:

Resolutions on this agenda item require a majority of the votes cast by shareholders who are present at the meeting and exercise their voting rights.

Supporting details are given in Attachment 3

Item 8 Other business (if any)

Objective and Rationale: Apart from the various agenda items which the Board of Directors has established for the 2026 Annual Meeting of Shareholders, the Company provides shareholders with an opportunity to propose additional agenda items for the meeting through its website during the period from 1 October 2025 to 31 December 2025. However, it appeared that until the end of the specified period, there was no shareholder proposing any agenda item. On the other hand, in case shareholders want the meeting to consider any matters other than those listed on the agenda set in the notice of the meeting, they are required to comply with the second paragraph of Section 105 of the Public Limited Companies Act B.E. 2535 which states that “After the meeting has finished considering the matters in the first paragraph, **shareholders collectively holding shares amounting to not less than one-third of the total paid-up shares** may request the meeting to consider **matters other than** those indicated in the notice of the meeting”.

Board of Directors' Opinion: The Board of Directors deems it appropriate to include this agenda item so that shareholders can ask questions and/or express opinions on various matters without adoption of any resolution. However, in case shareholders wish to propose any matter which requires a resolution, they must comply with

the above-mentioned requirement stipulated in the Public Limited Companies Act B.E. 2535.

The Board of Directors has set the record date on 5 March 2026 for determining the right to attend the Annual General Meeting of Shareholders and vote. You may send questions related to the agenda of this meeting in advance by email to the Company Secretary whose email address is manapan.plo@thanachart.co.th or by post to the Corporate Secretary and Sustainability Management, Thanachart Capital Public Company Limited, whose address is 17th Floor, 444 MBK Tower, Phayathai Road, Wangmai, Pathumwan, Bangkok 10330. In this connection, please give name, address and telephone number that the Company could reach you.

However, if the shareholders wish to attend the Meeting via electronic media (e-AGM), the Company would like to request the shareholders or proxy holders to submit the application form to attend the Meeting through the web browser at <https://sent.inventech.co.th/TCAP802345R/#/homepage> or scan the QR Code provided by the Company, together with the identification documents details appeared in the attachment from Friday, March 27, 2026 until the meeting is adjourned. If any shareholder is unable to attend the e-AGM, the shareholders can assign one of the Company's independent directors to attend the Meeting as his/her proxy. The details and practices for attending the Shareholders' Meeting via electronic media (e-AGM) and proxy appointment are shown in the required documents for attending the meeting (2). This electronic Shareholders' Meeting (e-AGM) system is owned by Inventech Systems (Thailand) Company Limited (the service provider), who provides the electronic meeting control system, Zoom Meeting, which is certified according to the IT security standards of conference control system. The Inventech Connect voting system has undergone a self-assessment of compliance from the Electronic Transaction Development Agency (ETDA), Ministry of Digital Economy and Society.

Yours Sincerely,

Thanachart Capital Public Company Limited

- Manapan Plodpai -

(Ms. Manapan Plodpai)

Company Secretary

By order of the Board of Directors

Notes:

- 1) The Company will make available the Notice of 2026 Annual Meeting of Shareholders as well as supporting documentation on its website whose address is www.thanachart.co.th as from 5 March 2026.
- 2) The Company will commence the registration for attending the Annual General Meeting of Shareholders on 3 April 2026, starting from 12.00 hours.

Corporate Secretary and Sustainability Management:

Ms. Manapan Plodpai	Tel. 0-2217-8012
Ms. Pattera Tanapisutsakul	Tel. 0-2217-8000 Ext. 3004
Ms. Jonggonee Kornlikhitphaisan	Tel. 0-2217-8000 Ext. 3009

Supporting Document

Agenda Item 1: To approve the Minutes of the Annual General Meeting of Shareholders for the Year 2024

Minutes of Annual General Meeting of Shareholders for the Year 2025
Thanachart Capital Public Company Limited
Wednesday, 2 April 2025, Starting at 14:00 hours
(This meeting was streamed live via electronic means from
Jamjuree 2 Ballroom, M Floor, Pathumwan Princess Hotel,
444 MBK Center, Phayathai Road, Wangmai, Pathumwan, Bangkok 10330)

Reporting on the quorum of the meeting, the Company Secretary indicated that at 14:00 hours there were 40 shareholders present in person, holding a total of 9,447,716 shares, and 386 shareholders represented by proxy, holding a total of 589,151,957 shares. The total number of shareholders was 426, holding a total of 598,599,673 shares. This accounted for 57.0846 percent of the total number of paid-up shares which amounted to 1,048,616,733 shares, thus constituting a quorum.

The following were members of the Board of Directors who participated in the meeting (All nine directors attended the meeting via electronic means.)

- | | | |
|-------------------|----------------|--|
| 1. Mr. Banterng | Tantivit | Chairman (Non-Executive Director) |
| 2. Mr. Suphadej | Poonpipat | Vice Chairman, Chairman of the Executive Committee (Executive Director) |
| 3. Mrs. Siripen | Sitasuwan | Chairperson of the Audit Committee and Member of the Nomination, Remuneration, and Corporate Governance Committee (Independent Director/Non-Executive Director) |
| 4. Mr. Tiraphot | Vajrabhaya | Chairman of the Nomination, Remuneration, and Corporate Governance Committee and Member of the Audit Committee (Independent Director/Non-Executive Director) |
| 5. Dr. Thanachart | Numnonda | Chairman of the Risk Oversight Committee (Independent Director/Non-Executive Director) |
| 6. Mr. Vichit | Yanamorn | Member of the Nomination, Remuneration, and Corporate Governance Committee and Member of the Risk Oversight Committee (Non-Executive Director) |
| 7. Mrs. Salinee | Wangtal | Member of the Audit Committee and Member of the Risk Oversight Committee (Independent Director/Non-Executive Director) |
| 8. Ms. Suvarnapa | Suvarnaprathip | Vice Chairperson of the Executive Committee (Executive Director) |
| 9. Mr. Somjate | Moosirilert | Member of the Executive Committee, Member of the Risk Oversight Committee and Chief Executive Officer (Executive Director) (attending the meeting via electronic means at the live broadcasting venue) |

Mr. Banterng Tantivit, the Chairman of the Board of Directors, acting as Chairman of the meeting, opened the Annual General Meeting of Shareholders for the Year 2025. The number of shareholders who registered to participate in the meeting by virtual means constituted a quorum. In this connection, **the Chairman** appointed **Ms. Manapan Plodpai**, the Company Secretary, to record the meeting minutes and explain the meeting procedures. The Chairman then requested the Company Secretary to introduce members of the Board of Directors and executives and explain the meeting procedure in detail to the shareholders.

Ms. Manapan Plodpai said that, at this meeting, all the nine board members (representing 100 percent of the Board of Directors) were present. These included the Chairperson of the Audit Committee, the Chairman of the Nomination, Remuneration, and Corporate Governance Committee, the Chairman of the Executive Committee, and the Chairman of the Risk Oversight Committee. He then introduced each board member individually. In this regard, Mr. Somjate Moosirilert was at the live broadcasting venue which was Jamjuree 2 Ballroom on M floor of Pathumwan Princess Hotel. As for the other eight board members, they were at their respective locations, attending the meeting by virtual means.

Also present at this Annual General Meeting of Shareholders were the following executives of the Company: 1) Mr. Perapart Meksingvee, President, 2) Mrs. Thanawan Chaisithikarnkha, Executive Vice President, Financial and Corporate Strategy (CFO), 3) Mr. Sorasak Chayarak, First Vice President of Corporate Strategy and Investment Department, and 4) Mr. Kamtorn Tantisirivat, Advisor Financial and Corporate Strategy. In addition, Ms. Bongkot Kriangphanamorn, a certified public accountant from EY Office Limited, who audited the financial statements of the Company and Thanachart Groups' member companies, including representatives from the Stock Exchange of Thailand, who also joined this meeting online as observers participated in the meeting virtually from other locations. Therefore, in case during the course of the meeting, shareholders wished to request that the directors, the executives, or the certified public accountant answer any questions related to the agenda items concerned, they could do so.

This meeting was an electronic meeting, where identification, voting and other proceedings were conducted in accordance with the Royal Decree on Electronic Meeting B.E. 2563 (2020) and the Announcement of the Ministry of Digital Economy and Society re: Standards for Maintaining Security of Meetings via Electronic Means B.E. 2563 (2020).

In this regard, the Company utilized the services of Inventech Systems (Thailand) Limited, a provider of electronic meeting services with expertise that was widely recognized by many large, listed companies. Moreover, the service provider was certified by the Electronic Transactions Development Agency (ETDA), Ministry of Digital Economy and Society, for the following: 1) its meeting control system (Zoom Meetings) which was certified as compliant with the Standards for Maintaining Security of Meetings via Electronic Means, and 2) its Inventech Connect voting system which passed the conformity self-assessment.

The Company Secretary informed all participants that the directors, shareholders, and proxy holders who attended this meeting already completed their identification verification. In this meeting, the Company would collect, use, and disclose personal information, including still images, audio, and

video recordings of all participants. This was for the purpose of recording and preparing meeting minutes, facilitating the meeting management, among others.

Prior to commencing the agenda, shareholders were informed that the Company offered them the opportunity to propose additional agenda items via its website from 1 October to 31 December 2024. However, after this period, no shareholders submitted any matter for consideration as a meeting agenda item.

In this regard, the supporting materials for this meeting were consistent with the notice of the 2025 Annual General Meeting of Shareholders dated 4 March 2025, previously distributed to shareholders.

Regarding this, the Company Secretary provided shareholders with details of the meeting procedures, summarized as follows:

- Today's meeting would address eleven agenda items. The meeting would follow the order of the agenda items as displayed on the screen with details given in the notice of the meeting which was previously distributed to all shareholders.

- Ordinary shareholders and preferred shareholders and/or proxy holders were entitled to one vote per share. In this regard, each shareholder was entitled to cast only "vote of approval", "vote of disapproval" or "abstain from voting" on each agenda item, except in case of custodians acting on behalf of shareholders, who were permitted to split their votes. In casting votes on each agenda item, if any shareholders did not cast their votes within the allotted timeframe, it would be deemed by the Company that the shareholders cast the votes of approval on such agenda item.

- In casting votes, shareholders were requested to select the relevant agenda item on which they would like to cast their votes, then click the "Vote" button. This would prompt the system to display three options for voting: "Approve", "Disapprove" and "Abstain". Shareholder could then select their preferred option.

- For shareholders or proxy holders representing multiple shareholders, the system would display a list of all shareholders on whose behalf they were authorized to vote. Votes would then be cast individually for each shareholder.

- In case a proxy holder represented multiple shareholders and used the same email and phone number for identity verification for each authorization, the system would consolidate those shareholders into a single user account. However, in case different emails and phone numbers were used for verification, the system would not merge the names of authorizing shareholders. Instead, separate user accounts for each shareholder would be created. To switch between accounts, the proxy holder could click on the "User Account" menu and then click on "Switch Account" to access a different shareholder's account. Switching accounts would not remove any votes from the voting base.

- In case a shareholder wished to cancel their most recent vote, they could click the "Cancel Vote" button. In case a shareholder did not cast a vote within the allotted timeframe, or in case they chose to cancel their vote, the Company would consider that shareholder to have approved the agenda item. Voting could be changed at any time before the voting period for that item closed.

- The abstentions would not be included in the voting base, except for Agenda Item No. 5 whereby the abstentions would be included in the base for calculating vote counts. In relation to Agenda Item No. 6 regarding the election of the Company's Directors, replacing those retiring by rotation, the directors would be elected individually in compliance with the principles of good corporate governance.

- Shareholders had two minutes to vote on each agenda item after there was an announcement that the voting was opened for the agenda item concerned. Once the voting period was closed for the agenda item concerned, the voting results related to such agenda item would be announced to the meeting.

- In case a shareholder registered to leave the meeting before the voting period on any agenda item closed, the votes cast by the shareholder would not be counted towards the quorum for the agenda item concerned. Additionally, the votes would not be counted for any remaining agenda items. However, leaving the meeting during any agenda item would not remove the right of the shareholder and proxy holder from rejoining the meeting and voting on any subsequent agenda items for which voting was still open in the system.

- Shareholders wishing to pose questions or express their views on any agenda item had two avenues available. After selecting the relevant agenda item they wished to ask about, they could press the "Question" button. Should they wish to inquire via text, they could enter their message and press "Send Question". For video and audio questions, they could press "Ask via Video and Audio" and subsequently "OK" to reserve their speaking turn. Staff would announce the name of the shareholder called to speak, after which the shareholder could activate their microphone and camera. Shareholders were requested to state their full name and their capacity as a shareholder or proxy prior to each question, to facilitate the Company's accurate and comprehensive transcription of the meeting minutes.

- In this regard, prior to the opening of the meeting, the provider of the meeting control system services made a presentation on the voting and questioning procedures during the course of the meeting.

- In asking questions or expressing opinions, shareholders were kindly requested to ask questions or express opinions only on matters related to the agenda. The Company reserved the right to consider answering in the meeting only the questions concerning key issues of the agenda. The questions which were not answered in the meeting would be recorded in the minutes of the meeting as deemed appropriate. Answers to the remaining questions would be disclosed on the Company's website.

- The Company reserved the right to turn off or mute the video and audio of shareholders who asked impolite questions, expressed impolite opinions, defamed others or violated any laws. This also applied to those who violated others' rights, disrupted the meeting or caused trouble for other participants.

- In case shareholders experienced any issues using the meeting or voting systems, they were encouraged to study and follow the guidelines sent along with the meeting notice or use the in-

system "Help" menu. Alternatively, they could contact Inventech Call Center staff via the phone number or Line Official displayed on the screen.

- In case there was a system failure during the meeting, shareholders would receive an email to rejoin the meeting through the backup system.

Mr. Bangterng Tantivit, the Chairman assigned the following persons to conduct discussions of the respective agenda items of the meeting as follows:

1. Mr. Somjate Moosirilert responsible for conducting discussions of Agenda Item Nos. 1-4 as well as Agenda Item Nos. 9-11.
2. Mr. Tiraphot Vajrabhaya responsible for conducting discussions of Agenda Item Nos. 5-7.
3. Mrs. Siripen Sitasuwan responsible for conducting discussions of Agenda Item No. 8.

After the above explanations, the Chairman then proceeded to have the discussions of the established agenda conducted in the following order.

Agenda Item No. 1: To approve the Minutes of 2024 Annual General Meeting of Shareholders

Mr. Somjate Moosirilert, informed the meeting that the 2024 Annual General Meeting of Shareholders was held on Friday, 5 April 2024. In this connection, the minutes of the meeting was submitted to the Stock Exchange of Thailand within the established timeframe. The minutes were also made available via the Company's website since 19 April 2024. The details of the draft minutes were included in the Notice of the Annual General Meeting on Pages 14-37. In this regard, the Board of Directors deemed it appropriate to present the draft minutes to shareholders for verification. Apart from proposing that shareholders approve the minutes, he asked whether there was any shareholder who wished to propose amendments to any part of the minutes of the meeting.

He then provided shareholders with an opportunity to ask questions and/or give opinions. As no shareholder asked questions and/or expressed opinions, he requested shareholders to adopt a resolution approving the Minutes of the 2024 Annual General Meeting of Shareholders.

The results of the voting on Agenda Item No. 1 were as follows:

Voting Results	Number of Votes	Percent
Approved	600,211,847	100.0000
Disapproved	0	0.0000
Abstained	17,326	-
Invalid Ballots	0	-

Resolution: With the majority votes of the shareholders who were present at the meeting and cast their votes, the meeting passed the resolution approving the Minutes of the 2024 Annual General Meeting of Shareholders.

Agenda Item No. 2: To acknowledge the report of the Board of Directors on the Company's business operations in 2024

Mr. Somjate Moosirilert, Chief Executive Officer, presented the report on the Company's performance in 2024 to the meeting, a summary of which was as follows:

The Thai economy in 2024 expanded by 2.5 percent, an increase from the previous year but below expectations and representing fragmented growth. The main factors contributing to this were the recovery of the tourism sector and the expansion of exports in line with demand from trading partners, as well as the growth in government spending driven by economic stimulus measures. Nevertheless, household spending faced pressure from high household debt, and private investment contracted due to structural issues impacting competitiveness. Meanwhile, the inflation rate remained low, prompting the Bank of Thailand to lower the policy interest rate from 2.50 percent per annum to 2.25 percent per annum to better align with Thai economic trends and the inflation target.

Given the aforementioned economic conditions of 2024, Thanachart Group prioritized strengthening the stability of its member companies and maintaining prudent business practices. Consequently, the Company and its subsidiaries achieved a net profit attributable to the Company of 6,646 million baht, representing a 0.65 percent rise compared to the prior year.

As regards the performance of its subsidiaries, the insurance business led the way, achieving total gross written premiums exceeding 10 billion baht for the second consecutive year. Similarly, the secured lending business continued its strong rise and surpassed its loan growth targets. Meanwhile, the hire-purchase loan volume of Ratchthani Leasing decreased due to a stricter lending policy and the slowdown in the truck market. The securities business was impacted by provisions for margin loan customers and receivables from the closure of block trade transactions. However, the performance of the Company's associated companies, namely TMBThanachart Bank and MBK, continued to improve steadily.

In 2025, the Thai economy is expected to remain under pressure from both external and domestic factors, potentially leading to slower and uneven growth. Consequently, for Thanachart Group's 2025 business operations, the Board of Directors will maintain a strong focus on strengthening the stability of its Group companies and pursuing cautious, gradual growth, while also exploring investment opportunities in other promising businesses to align with the aforementioned economic conditions.

Nevertheless, as future performance showed a tendency to improve, the Board of Directors resolved to pay an interim dividend of 1.25 baht per share and would propose to shareholders for approval a second dividend payment of 2.05 baht per share, totaling a full-year dividend of 3.30 baht per share. This represented 52.07 percent of the net profit attributable to the Company, an increase from the 3.20 baht per share dividend paid in the previous year.

As the major shareholder of Thanachart Securities Public Company Limited, the Company also considered proposing to the 2025 Annual General Meeting of Shareholders the approval for the sale of all its shares in Thanachart Securities to TMBThanachart Bank Public Company Limited. This consideration stemmed from the view that having a large commercial bank as the major shareholder would strengthen Thanachart Securities' financial position and business network, benefiting employees, customers, and all stakeholders. Importantly, the Company would maintain an indirect shareholding in

Thanachart Securities through its continued major stake of nearly 25 percent in TMBThanachart Bank Public Company Limited.

The Board of Directors' consistent prioritization of good corporate governance resulted in stable growth and consistently strong shareholder returns. Furthermore, the Company significantly emphasized the development of its environmental, social, and governance (ESG) practices. This commitment was recognized in 2024 with an "AA" rating in the SET ESG Ratings from the Stock Exchange of Thailand, an improvement from the previous year's "A" and marking the second consecutive year of inclusion in the sustainable stock list. This underscored the Company's significant progress in sustainable business development.

The preceding information served to inform shareholders of the Board of Directors' report on the Company's operations over the past year.

For this agenda item, shareholders had been informed of the Company's operating results. In this regard, shareholders were encouraged to review the details in Form 56-1 One Report (accessible via QR Code), which was sent to all shareholders along with the meeting notice. As this agenda item was for acknowledgement only, no voting would take place.

Shareholders were then invited to ask questions or express opinions. With no questions or comments raised, the meeting moved to the next agenda item.

Agenda Item No. 3: To approve the statements of financial position and the statements of comprehensive income for the year ended 31 December 2024

Mr. Somjate Moosirilert, Chief Executive Officer, who was responsible for proposing this agenda item, informed the meeting that, with regard to Agenda Item 3, the Company would like to present the statement of financial position and the statement of comprehensive income of the Company and its subsidiaries for the year 2024. The objective was to explain the financial position and performance of the Company and its subsidiaries. Being prepared in accordance with financial reporting standards, these financial statements were audited by EY Office Limited's certified public accountant, who reported an unqualified opinion. The summary was as follows:

The Board of Directors would like to propose the statement of financial position and the statement of comprehensive income for the year ended 31 December 2024 to the meeting for approval. In this connection, the meeting was requested to take into consideration the consolidated financial statements of Thanachart Capital Public Company Limited, which were already audited by the certified public accountant who reported an unqualified opinion. However, attention was drawn to Note 4 to the financial statements regarding the change in accounting policy for the valuation of buildings, from the revaluation method to the cost method. The auditor did not express any qualified opinion on this matter. The financial statements reflected the performance of the Company and its subsidiaries under Thanachart Group.

Net profit of the Company and its subsidiaries in 2024 amounted to 7,027 million baht. This was mainly due to the operating results of the following key subsidiaries and associated companies:

- Net profit of Ratchthani Leasing Public Company Limited, based on the consolidated financial statements, amounted to 800 million baht.

- Net profit of Thanachart Insurance Public Company Limited amounted to 733 million baht.
- Net loss of Thanachart Securities Public Company Limited amounted to 21 million baht.
- Share of profits from the investments in TMBThanachart Bank Public Company Limited and MBK Public Company Limited amounted to 5,565 million baht.
- Other subsidiaries had net losses of 29 million baht.

This resulted in the consolidated financial statements showing net profit attributable to the Company of 6,646 million baht, up 43 million baht or 0.65 percent from the previous year. This was primarily driven by an increase in the share of profit from investments in associated companies under the equity method, which rose by 19.34 percent following the continued improvement in the performance of these associated companies. Meanwhile, net interest income decreased, mainly due to lower interest income from hire purchase loans at Ratchthani Leasing resulting from a stricter lending policy and the slowdown in the truck market, while secured loans at Thanachart Plus continued to grow. Interest expenses increased in line with rising market interest rates. Operating expenses also increased, primarily due to higher personnel expenses related to the expansion of subsidiaries. Furthermore, expected credit losses increased due to defaults by margin loan clients, receivables from the closure of block trade transactions, and hire purchase loan receivables at subsidiaries.

Total Assets

Total assets of the Company and its subsidiaries amounted to 164,697 million baht.

Liabilities

Total liabilities of the Company and its subsidiaries amounted to 85,748 million baht.

Total Shareholders' Equity

At the end of 2024, total shareholders' equity amounted to 78,949 million baht, of which:

- Equity attributable to the Company accounted for 73,124 million baht, and
- Non-controlling interests accounted for 5,825 million baht.

In this connection, shareholders were requested to consider and approve the statement of financial position and the statement of comprehensive income for the year ended 31 December 2024, the details of which were given in the annual report which was already sent to shareholders.

After the presentation, **Mr. Somjate Moosirilert** informed the meeting that the financial statements were included in Form 56-1 One Report through QR Code, which was already sent to all shareholders.

Shareholders were then invited to ask questions or express opinions. For this agenda item, auditors from the Company's auditing firm were also in attendance to assist in responding to shareholders' inquiries. The following questions/comments were raised by shareholders:

Mr. Watcharin Arammongkolvichai (shareholder who was in attendance online):

1. He requested to know the impact on the Company as financial statements were prepared in accordance with Thai Financial Reporting Standard 17 (TFRS 17) - Insurance Contracts, which became effective in 2025, and which method the Company would likely use for valuation among the General Model (GM), the Variable Fee Approach (VFA), and the Premium Allocation Approach (PAA), given their differences.

2. Note 13 of the financial statements, concerning Investments in Associated Companies as of the end of 2024, indicated that the Company's shareholding in MBK Public Company Limited ("MBK") had increased to 22.64 percent. Nevertheless, the share of profit from MBK (derived from MBK's financial statements) did not reflect this percentage in the Company's own financial statements.

Ms. Bongkot Kriangphanamorn (the Company's auditor) responded as follows:

1. As regards the impact of Thai Financial Reporting Standard 17 (TFRS 17), the Group was currently assessing the impact. For recognition and measurement, the first method was the General Model, which was applied to all insurance contracts. However, there were exceptions: contracts with direct participation features would use the Variable Fee Approach, and insurance contracts with premium allocation conditions would use the Premium Allocation Approach. In general, the General Model would be used for long-term life insurance policies or long-term insurance contracts. The Variable Fee Approach would mostly be used for Unit-Linked or Participating Products. Lastly, for premium allocation or the Premium Allocation Approach, it would mainly be used for car insurance or life insurance covering approximately one year, or in the case of reinsurance contracts. For Thanachart Group, there were both non-life and life insurance businesses. Non-life insurance would use both the General Model and the Premium Allocation Approach, while life insurance would use the General Model.

2. MBK invested in or held shares in the Company. Therefore, when the Company recognized or recorded MBK's profit as its share of profit or loss derived from MBK, it was necessary to deduct the profit that MBK recognized from the Company to avoid double counting of profit in the financial statements.

Mr. Anupoj Panapornsirikul (shareholder who was in attendance online):

He inquired about the Company's assessment of the extent the recent earthquake impacted its businesses.

Mr. Perapart Meksingvee (President) responded as follows:

The earthquake on 28 March 2025 caused widespread damage, both in terms of loss of life and property. For Thanachart Insurance Public Company Limited (Thanachart Insurance), the impact or damage was relatively minor because Thanachart Insurance focused on insuring retail customers. So far, Thanachart Insurance received 630 claims from its customers who were impacted by the earthquake on 28 March 2025, with the total value of damage estimated to be no more than 5 million baht. The Company was prioritizing the care and service of its customers in order to restore their damaged properties to their original conditions as quickly as possible.

Mr. Somjate Moosirilert gave additional clarification as follows:

For other associated companies and subsidiaries under Thanachart Group, it was expected that they were not significantly impacted. However, the Company was currently gathering information and awaiting the results of the impact assessment of the earthquake. Initial findings did not indicate any severe impact or high-value damage.

Mr. Anupoj Panapornsirikul (shareholder who was in attendance online):

He inquired about the Company's investment plans in 2025 and whether any changes were anticipated. If so, he asked for details of these changes.

Mr. Somjate Moosirilert responded as follows:

As regards the consideration of investment in 2025, the Company was currently studying various factors related to investment decisions.

Mr. Sathaporn Kotheeranurak (shareholder who was in attendance online):

He inquired what were adjustments which the Company implemented to the Expected Credit Loss (ECL) calculation process or guidelines to mitigate the impact on operating results.

Mr. Somjate Moosirilert responded as follows:

As regards ECL, the impact was mostly on Ratchthani Leasing Public Company Limited, which the auditors oversaw in line with their roles and responsibilities, ensuring that the calculation was based on accurate and appropriate information. The current economic situation did have a significant impact on ECL. Nevertheless, the management team was making efforts to manage receivables to ensure good quality, as could be seen from the report that the Company was able to control and manage them effectively, resulting in reasonably good performance.

Mr. Sathaporn Kotheeranurak (shareholder who was in attendance online):

He referred to the key audit matter concerning the impairment of investments in an associate company, which amounted to over 61 billion baht. He requested additional details and inquired why the impairment was considered.

Ms. Bongkot Kriangphanamorn (the Company's auditor) responded as follows:

The Company's main business was investment. As a result, its total assets primarily consisted of investments held in TMBThanachart Bank Public Company Limited (TTB), which amounted to approximately 67.9 billion baht. This accounted for 38 percent of the total assets. The investment amount was considered material to the financial statements. Therefore, the auditors had to pay special attention, in the audit, to the value of the investment in the associated company, specifically regarding impairment. The objective was to assess whether the assets presented in the financial statements still had an appropriate value. However, the auditors did not have any issues regarding the investments in the associated company.

Mr. Piyapong Prasartthong (shareholder who was in attendance online):

Concerning the earthquake which occurred in the Republic of the Union of Myanmar (Burma) on 28 March 2025, he inquired whether Thanachart Insurance Public Company Limited underwrote the construction project of the new building of the State Audit Office (SAO). In addition, he inquired the approximate number of customers who had filed insurance claims related to this earthquake, and what the estimated total value of these claims was.

Mr. Somjate Moosirilert responded as follows:

He referred to the clarification which Mr. Perapart Meksingvee gave in response to the previous question related to the underwriting of Thanachart Insurance Public Company Limited. Most of Thanachart Insurance's customers were primarily retail clients, such as those of home insurance and car insurance. Regarding the case of the new building project of the State Audit Office (SAO), Thanachart Insurance had no involvement in underwriting the project.

As no shareholders inquired or expressed more opinions, Mr. Somjate Moosirilert asked shareholders to vote on this agenda item.

The results of the voting on Agenda Item No. 3 were as follows:

Voting Results	Number of Votes	Percent
Approved	603,495,073	99.9936
Disapproved	38,300	0.0063
Abstained	156,000	-
Invalid Ballots	0	-

Resolution: With the majority votes of the shareholders who were present at the meeting and cast their votes, the meeting passed the resolution approving the statement of financial position and the statement of comprehensive income for the year ended 31 December 2024.

Agenda Item No. 4: To approve the appropriation of the profit for 2024 performance and the dividend payment

Mr. Somjate Moosirilert, Chief Executive Officer, who was responsible for proposing this agenda item, informed the meeting that, in view of the summary report of the Company's performance which was already presented to shareholders under Agenda Item Nos. 2 and 3 as well as the information given in the notice of the meeting, net profit attributable to the Company for 2024, based on the consolidated financial statements and the separate financial statements, amounted to 6,646,024,314.69 baht.

As its statutory reserve already amounted to 10 percent of the registered capital, it was not necessary for the Company to set aside additional fund in accordance with the Public Limited Companies Act.

Taking the above into consideration, the Board of Directors would like to propose that shareholders consider the following:

1. Shareholders acknowledge that no fund would be set aside from 2024 net profit as statutory reserve since the Company’s existing statutory reserve already met the requirement stipulated by the law.

2. Shareholders approve the dividend payment from the operating results of the year 2024 to ordinary and preferred shareholders at the rate of 3.30 baht per share, with the total amount of the approved payment being 3,460,435,218.90 baht which accounted for 52.07 percent of the net profit for 2024 from the operating results attributable to the Company, based on the consolidated financial statements and the separate financial statements. This represented an increase from the previous year’s dividend payments of 3.20 baht per share. However, as the Company already made an interim dividend payment at the rate of 1.25 baht per share on 30 September 2024, the remaining dividend payment to be made by the Company was at the rate of 2.05 baht per share. In this connection, the total approved payment would amount to 2,149,664,302.65 baht.

In case the meeting approved the proposed dividend payment, the Company would set the record date on 16 April 2025 with the dividend payment to be made on 30 April 2025.

The details were given in the Notice of Meeting already sent to shareholders. Shareholders were then invited to ask questions or express opinions. The following inquiries/comments were made:

Mr. Sathaporn Kotheeranurak (shareholder who was in attendance online):

He inquired what was the current amount of the Company’s retained earnings that were subject to a higher tax rate, and why the dividend payments from profits in 2025 were made at multiple rates.

Mr. Somjate Moosirilert responded as follows:

The source of the dividend payments was retained earnings, upon which the Company had paid corporate income tax at differing rates. In order to provide shareholders with the maximum benefit from tax credits, the Company strived to enable shareholders to utilize the tax credits in descending order of the tax rates, starting with the highest rate first.

Subsequently, in the absence of further inquiries or expressions of opinion from the shareholders, Mr. Somjate Moosirilert proposed that the shareholders vote on this agenda item.

The results of the voting on Agenda Item No. 4 were as follows:

Voting Results	Number of Votes	Percent
Approved	602,381,873	99.7839
Disapproved	1,304,000	0.2160
Abstained	3,700	-
Invalid Ballots	0	-

Resolution: The meeting acknowledged that no fund would be set aside from 2024 net profit as statutory reserve. In addition, with the majority votes of the shareholders who were present at the meeting and cast their votes, the meeting passed the resolution approving the dividend payment from the 2024 operating results at the rate of 3.30 baht per share. In this connection, the remaining

dividend payment to be made was at the rate of 2.05 baht per share, with the dividend to be paid on the proposed date.

Agenda Item No. 5: To approve the remuneration of the Board of Directors and standing committees for 2025 and the performance allowance for the Board of Directors for 2024 performance

Mr. Tiraphot Vajrabhaya, Chairman of the Nomination, Remuneration, and Corporate Governance Committee, who was responsible for proposing this agenda item, informed the meeting that, in response to the proposal made by the Nomination, Remuneration, and Corporate Governance Committee, the Board of Directors had reviewed the remuneration of the members of the Board of Directors and those of the standing committees. The Board deemed it appropriate that the report on the remuneration of the directors be presented to shareholders. In this connection, in 2024 the remuneration payments made to the members of the Board of Directors and those of the standing committee were in accordance with the rates approved by the 2024 Annual General Meeting of Shareholders. The total payments made in 2024 were as follows:

- The remuneration which was paid to the members of the Board of Directors consisted of monthly compensation and meeting stipends. The total payment which was based on the number of the meetings attended by the directors amounted to 10,800,000 baht.
- The total remuneration paid to the members of all other standing committees was 5,540,000 baht.

The information regarding the remuneration of each member of the Board of Directors and all other standing committees in 2024 could be found on Pages 235-236 of Form 56-1 One Report. Apart from the payments which were already reported above, the Company did not make any other payments of remuneration and/or benefits which were not of a regular nature, to the directors.

As regards the remuneration for 2025, the Nomination, Remuneration, and Corporate Governance Committee reviewed the remuneration of members of the Board of Directors and those of the standing committees in accordance with the policy and the guidelines as follows:

1. The remuneration of each director had to reflect their respective duties and responsibilities.
2. Consideration would be given to the remuneration in the same industry. The information of the remuneration of listed companies' directors, which was collected by the Thai Institute of Directors Association (IOD), would be used as a basis for comparison.

In this connection, the Committee submitted to the Board of Directors a proposal that the shareholders' meeting consider and approve the remuneration as follows:

1. To approve the remuneration of the Board of Directors and the standing committees for the year 2025 according to current payment. As shown below, the proposed remuneration is the same as the remuneration in 2024.

(Unit: baht)

Board of Directors / Standing Committees	Position	Monthly compensation (per person)	Meeting stipends (per person per meeting)
Board of Directors	Chairperson	120,000	60,000
	Member	60,000	30,000
Audit Committee	Chairperson	60,000	30,000
	Member	40,000	20,000
Nomination, Remuneration, and Corporate Governance Committee	Chairperson	30,000	30,000
	Member	20,000	20,000
Risk Oversight Committee	Chairperson	30,000	30,000
	Member	20,000	20,000

In this connection, those who were Executive Directors would not receive any remuneration for serving as members of any standing committees, other than the remuneration proposed for approval. Moreover, the Company would not pay any other remuneration and/or give any other benefits to directors.

2. It was proposed that shareholders approve the payment of the allowance for the performance in 2024 to the members of the Company's Board of Directors at the rate equal to one percent of the dividend payments approved for shareholders. This was in line with the policy established earlier by the meeting of shareholders. In this connection, the Board was authorized to allot the related payment to its members later. This year's approved dividend payment to shareholders amounted to 3,460,435,218.90 baht. As a result, the performance allowance proposed for payment to the Board of Directors would amount to 34,604,352.19 baht. The details related to the payment of the allowance based on the performance in 2022-2024 were given on Page 6 of the notice of the meeting. The years shown in the document were performance years.

This agenda item required approval by a vote of no less than two-thirds of the total voting rights of the shareholders present. Subsequently, Mr. Tiraphot Vajrabhaya invited the shareholders to raise questions or express their opinions. The following questions and comments were raised by shareholders:

Ms. Suwannee Assanurak (shareholder who was in attendance online):

1. She inquired as to whether the directors' performance allowance was equivalent to a bonus for directors.
2. She further asked if the performance allowance, which was paid at a rate of 1.00 percent, was fixed or varied on an annual basis.

Mr. Tiraphot Vajrabhaya responded as follows:

1. The terms "directors' performance allowance" and "directors' bonus" were synonymous, with the choice of terminology varying between companies.
2. The 1.00 percent rate for the directors' performance allowance was not a fixed rate. This rate was established in accordance with a policy that had been approved by a shareholders' meeting for a considerable period. For the annual review of the directors' performance allowance rate, the Nomination, Remuneration and Corporate Governance Committee would take into account the

appropriateness of the rate before proposing it to the Board of Directors for their consideration and subsequent submission to the shareholders' meeting for approval.

Subsequently, in the absence of further inquiries or expressions of opinion from the shareholders, Mr. Tiraphot Vajrabhaya proposed that the shareholders proceed to vote on this agenda item, with the following details:

1. Shareholders were requested to approve the remuneration rates as proposed for the members of the Board of Directors and those of the standing committees for the year 2025, by voting on Agenda Item No. 5.1.

2. Shareholders were requested to approve the payment of the performance allowance to the members of the Board of Directors at the rate equal to one percent of the dividend payment approved for shareholders with the Board of Directors authorized to allot the related payment to its members later, by voting on Agenda Item No. 5.2.

The results of voting on Agenda Item No. 5.1 were as follows:

Voting Results	Number of Votes	Percent
Approved	603,302,886	99.9359
Disapproved	382,787	0.0634
Abstained	3,900	0.0006
Invalid Ballots	0	0.0000

Resolution: With a majority of more than two-thirds of the votes of the shareholders who were present at the meeting, the meeting adopted a resolution approving the remuneration rates as proposed for the Board of Directors and the members of the standing committees for the year 2025.

The results of voting on Agenda Item No. 5.2 were as follows:

Voting Results	Number of Votes	Percent
Approved	573,529,180	95.0039
Disapproved	30,145,343	4.9935
Abstained	15,050	0.0024
Invalid Ballots	0	0.0000

Resolution: With a majority of more than two-thirds of the votes of the shareholders who were present at the meeting, the meeting adopted a resolution approving the payment of the performance allowance to the Board of Directors at the rate equal to one percent of the dividend payments approved for shareholders, with the Board of Directors authorized to allot the related payment to its members later.

Agenda Item No. 6: To consider the election of the Company's directors, replacing those retiring by rotation

Mr. Tiraphot Vajrabhaya, Chairman of the Nomination, Remuneration, and Corporate Governance Committee, who was responsible for proposing this agenda item, informed the meeting that the following were three directors who were scheduled to retire by rotation at the 2025 Annual General Meeting of Shareholders:

- | | |
|--------------------------|---|
| 1. Mr. Banterng Tantivit | Chairman (Non-executive Director), |
| 2. Mr. Vichit Yanamorn | Member of the Nomination, Remuneration, and Corporate Governance Committee and Member of the Risk Oversight Committee (Non-executive Director), and |
| 3. Mrs. Salinee Wangtal | Member of the Audit Committee and Member of the Risk Oversight Committee (Independent Director). |

Based on the proposal of the Nomination, Remuneration, and Corporate Governance Committee, the Board of Directors would like to propose the names of the above three directors who retired by rotation to shareholders for election as the Company's directors.

In order for shareholders to consider and adopt resolutions independently on this agenda item, he requested the three persons proposed for the election as directors to leave the meeting room temporarily. All the three persons who were proposed for the election as directors then left the meeting room by clicking "leave meeting" button.

Mr. Tiraphot Vajrabhaya informed the meeting that, in relation to the selection or nomination of the persons to replace the retiring directors, apart from the assignment from the Board of Directors, which required the Nomination, Remuneration, and Corporate Governance Committee to consider the nomination, the Committee provided shareholders with an opportunity to propose a name list of candidates with appropriate qualifications, to be considered for election as directors at this meeting, via the Company's website (www.thanachart.co.th) from 1 October 2024 to 31 December 2024. However, during the specified period, there was not any shareholder proposing the name list of persons for consideration. As a result, the Nomination, Remuneration, and Corporate Governance Committee considered the persons to be proposed to shareholders for election as the Company's directors in replacement of those retiring by rotation. In this connection, the Committee took into account their knowledge, competency, as well as other related qualifications. As regards the directors retiring by rotation, the Committee also took into consideration their past performance and participation in meetings. In view of the above information, the Committee deemed it appropriate to propose to shareholders that the three persons be re-elected as directors. In this connection, the directors who retired by rotation did not participate in the discussions and voting on election for themselves.

The Board of Directors agreed with the proposal of the Nomination, Remuneration, and Corporate Governance Committee, proposing the shareholders to re-elect the three persons to be the Company's directors. Shareholders could consider the brief profile of the three persons on Pages 38-43 of the Notice of the Meeting or as shown on the screen.

Mr. Tiraphot Vajrabhaya then provided shareholders with an opportunity to ask questions and/or express opinions. As no shareholder asked any questions and/or express any opinions, he requested shareholders to cast their votes.

For transparency purposes, **Mr. Tiraphot Vajrabhaya** requested shareholders to cast votes for each director separately. In this connection, the name of each director was specified in Agenda Item No. 6.1 - Agenda Item No. 6.3 respectively, as follows:

- 6.1 Mr. Banterng Tantivit
- 6.2 Mr. Vichit Yanamorn
- 6.3 Mrs. Salinee Wangtal

Passing of the resolutions for this agenda item required a majority vote of the shareholders who were present at the meeting and cast their votes.

Ms. Manapan Plodpai then invited the three directors who had temporarily left the meeting room, to return to the room before proceeding further. In this connection, all the three directors clicked “join meeting” button.

The following were the separate results of the shareholders’ voting in favor for the re-election of the three persons as the Company’s directors, in comparison with the total votes at the meeting.

The results of the voting on Agenda Item No. 6.1 Mr. Banterng Tantivit were as follows:

Voting Results	Number of Votes	Percent
Approved	599,564,494	99.3183
Disapproved	4,115,079	0.6816
Abstained	10,000	-
Invalid Bollots	0	-

The results of the voting on Agenda Item No. 6.2 Mr. Vichit Yanamorn were as follows:

Voting Results	Number of Votes	Percent
Approved	569,819,872	94.3910
Disapproved	33,859,801	5.6089
Abstained	9,900	-
Invalid Bollots	0	-

The results of the voting on Agenda Item No. 6.3 Mrs. Salinee Wangtal were as follows:

Voting Results	Number of Votes	Percent
Approved	603,684,173	99.9992
Disapproved	4,500	0.0007
Abstained	900	-
Invalid Bollots	0	-

Resolution: With the majority votes of the shareholders who attended the meeting and cast their votes, the meeting passed the resolutions re-electing the three candidates proposed by the Board of Directors as directors in replacement of the ones retiring by rotation.

Agenda Item No. 7: To consider election of a new director

Mr. Tiraphot Vajrabhaya, Chairman of the Nomination, Remuneration and Corporate Governance Committee, presented this agenda item. He informed the meeting that this agenda item was the nomination of an individual, namely Mr. Perapart Meksingvee, for consideration and election as a new director of the Company. According to the Company's senior management succession plan, the Board of Directors and the Nomination, Remuneration, and Corporate Governance Committee had considered and selected Mr. Perapart Meksingvee, the former Chief Executive Officer of Thanachart Insurance Public Company Limited, as the successor for the position of Chief Executive Officer of the Company and proposed him to the shareholders' meeting for consideration and election as a new director of the Company.

Therefore, to ensure the shareholders could consider and vote independently on this agenda item, Mr. Perapart Meksingvee was requested to temporarily withdraw from the meeting. Subsequently, Mr. Perapart Meksingvee exited the meeting room.

Having reviewed the qualifications, knowledge, capabilities, and experience of Mr. Perapart Meksingvee, the Nomination, Remuneration and Corporate Governance Committee proposed to the Board of Directors for consideration and subsequent proposal to the shareholders' meeting to elect him as a director of the Company. The Committee was of the opinion that he possessed all the necessary qualifications. He also did not have any prohibited characteristics for election as a director under relevant laws. Furthermore, he had the qualifications, skills, knowledge, capabilities, and experience that would help strengthen the performance of the Board of Directors. Mr. Perapart Meksingvee was a director and executive who had worked with the Thanachart Group for a long time, understood Thanachart Group's businesses, and had a strong track record in managing and supervising the Group's insurance business. This director nomination was also in line with the management succession plan for the position of Chief Executive Officer. Therefore, the Board of Directors proposed that the 2025 Annual General Meeting of Shareholders elect Mr. Perapart Meksingvee as a director of the Company. If approved by the shareholders' meeting, his directorship would be effective from 3 April 2025.

In this regard, shareholders could consider the brief profile of Mr. Perapart Meksingvee on Pages 44 and 45 of the Notice of the Meeting or as shown on the screen.

Mr. Tiraphot Vajrabhaya then invited the shareholders to ask questions or express opinions. In this regard, in the absence of inquiries or expressions of opinion from the shareholders, he proposed that the shareholders proceed to vote on this agenda item.

This agenda item required approval by a majority vote of the shareholders present and voting.

Ms. Manapan Plodpai then invited Mr. Perapart Meksingvee, who had temporarily withdrawn, to return to the meeting room for the next agenda item.

The results of the voting on Agenda Item No. 7 were as follows:

Voting Results	Number of Votes	Percent
Approved	600,710,073	99.5450
Disapproved	2,745,190	0.4549
Abstained	237,710	-
Invalid Ballots	0	-

Resolution: By a majority vote of the shareholders present and voting, the meeting elected Mr. Perapart Meksingvee as a director of the Company, effective from 3 April 2025.

Agenda Item No. 8: To consider the appointment of the auditor and determine the audit fees for 2025

Mrs. Siripen Sitasuwan, Chairperson of the Audit Committee, who was responsible for presenting this agenda item, informed the meeting that in the past year, the Company appointed public accountants from EY Office Limited as public accountants for the year 2024 and fixed the audit fee at 1,100,000 baht. As for the year 2025, the Audit Committee had considered and put forward a proposal concerning the public accountants. As well, the Board of Directors already considered the opinion of the Audit Committee and deemed it appropriate to propose the following list of the public accountants from EY Office Limited to the shareholders' meeting for appointment. It was proposed that:

1. Ms. Bongkot Kriangphanamorn Certified Public Accountant (Thailand) No. 6777, and/or
2. Ms. Chutiwan Chanswangphuwana Certified Public Accountant (Thailand) No. 8265, and/or
3. Ms. Ployjuta Sucanthamal Certified Public Accountant (Thailand) No. 10678,

be appointed as the Company's public accountants for the year 2025. It was also proposed that the audit fee be fixed at 1,150,000 baht.

After conducting a review of multiple factors and assessing the scope of work required, the Audit Committee was of the opinion that EY Office Limited was a reliable auditor with a strong performance record, both domestically and internationally. The firm adhered to international auditing standards and was supported by a team of highly knowledgeable and experienced professionals proficient in auditing financial statements of financial institutions. Additionally, EY demonstrated a thorough understanding of the diverse businesses of Thanachart Group's member companies. Importantly, they had consistently provided the Company with valuable advice across various areas.

The proposed audit fee of 1,150,000 baht for 2025, representing an increase of 50,000 baht compared with the previous year, was considered reasonable. Furthermore, the three public accountants and EY Office Company Limited, had no relationships or transactions that could potentially lead to conflicts of interest with the Company. In relation to the detailed profiles of the three public accountants, the information was displayed on the screen. For other related information, please refer to Pages 46-48 in the meeting notice.

In light of this, she proposed that the meeting appoint the three public accountants from EY Office Company Limited as the Company's public accountants for the year 2025, with the audit fee fixed at 1,150,000 baht.

Mrs. Siripen Sitasuwan then provided shareholders with an opportunity to ask questions and/or give opinions. In this connection, as no shareholder asked any questions and/or gave any opinions, he requested shareholders to adopt a resolution.

This agenda item required approval by a majority vote of the shareholders present and voting. **The results of the voting in Agenda Item No. 8** were as follows:

Voting Results	Number of Votes	Percent
Approved	603,646,473	99.9943
Disapproved	34,300	0.0056
Abstained	12,200	-
Invalid Ballots	0	-

Resolution: With the majority vote of the shareholders who were present at the meeting and casted their votes, the meeting passed a resolution approving the appointment of the following list of the public accountants from EY Office Limited to be the Company's auditor in 2025:

1. Ms. Bongkot Kriangphanamorn Certified Public Accountant (Thailand) No. 6777, and/or
2. Ms. Chutiwan Chanswangphuwana Certified Public Accountant (Thailand) No. 8265, and/or
3. Ms. Ployjuta Sucanthamal Certified Public Accountant (Thailand) No. 10678,

And the audit fee for 2025 was fixed at 1,150,000 baht.

Agenda Item No. 9: To approve the increased ceiling of debenture issuance and offering

Mr. Somjate Moosirilert, Chief Executive Officer, introduced this agenda item by referring to the approval granted at the 2022 Annual General Meeting of Shareholders on 8 April 2022, which authorized the Company to issue and offer for sale debentures of all types in an aggregate amount not exceeding 30 billion baht.

Having reviewed the total limit for the Company's debenture issuance and offering, the Board of Directors deemed it appropriate to propose to the shareholders' meeting an increase of 5 billion baht to the previously approved limit of 30 billion baht from the 2022 Annual General Meeting of Shareholders. This would raise the total outstanding limit for debenture issuance and offering at any given time, as requested for approval at this meeting, to a maximum of 35 billion baht to support the Company's business operations.

In this connection, the Board of Directors or individuals duly authorized by the Board would be empowered to consider, issue, and offer for sale debentures on a periodic basis, with the following details:

Types	All types of debentures encompassing registered or bearer, secured or unsecured, and those with or without a debentureholders' representative.
Currencies	Baht/US dollars and/or currencies of other countries
Ceiling	At any given time, not exceeding 35 billion baht (thirty-five billion baht). For foreign currencies, the exchange rate at each issue date applies.
Par Value	1,000 baht (one thousand baht)
Maturity	The Board of Directors and/or those designated by the Board shall determine the maturity of the instruments as deemed appropriate, considering the type of instrument, intended use of funds, and prevailing market conditions.
Allocation Methods	The debentures may be offered for sale domestically and/or internationally. Offerings can be made to the general public and/or institutional investors and/or ultra-high-net-worth investors and/or high-net-worth investors and/or through private placement to a maximum of 10 investors. The offering may be issued in single or multiple tranches and/or in a revolving manner, and may be issued separately. The debentures may also be offered to existing debentureholders whose instruments are nearing maturity or are being redeemed early, in accordance with all applicable laws, rules, regulations, or notifications, including obtaining permission from any relevant government agencies.
Redemption Prior to Maturity	Debentureholders may or may not have the right to request the Company redeem the debentures prior to maturity, and/or the Company may or may not have the right to redeem the debentures prior to maturity. This shall be in accordance with the terms and conditions of each debenture issuance, in compliance with all relevant laws, rules, regulations, or notifications, including obtaining permits from any relevant government agencies.
Special Conditions	In the event that the Company redeems or repays debentures issued within the ceiling approved above, the Company may issue additional replacement debentures for the amount redeemed or repaid, provided that the outstanding value of debentures at any given time does not exceed the debenture issuance ceiling approved herein.

In this connection, the Board of Directors and/or those designated by the Board are authorized to exercise the following powers:

1. Determine the details and other conditions related to the issuance and offering of debentures, including the debenture name, currency, characteristics of the debenture offering, the number of debentures to be issued and offered at each time, the type of debenture, collateral (if any), offering price per unit, maturity, redemption period, early redemption, interest rate, methods of principal and interest payment, domestic and international offering methods, allocation methods, and offering details, among others.

2. Appoint financial advisors and/or debenture issuance coordinators and/or securities underwriters and/or credit rating agencies for the issuer and/or related parties involved in the debenture issuance and offering.
3. Negotiate, agree to, sign related documents and contracts, and have the authority to perform any necessary and related actions regarding each debenture issuance and offering. This includes registering the debentures on a debt instrument secondary market or any secondary market, as well as have the authority to obtain permits from relevant government agencies.

Details regarding the debentures for which approval was sought and the authorization for related actions were given in the Notice of Meeting on Pages 9 and 10.

Mr. Somjate Moosirilert then provided shareholders with an opportunity to ask questions and/or give opinions. In this connection, as no shareholder asked any questions and/or gave any opinions, he requested shareholders to adopt a resolution.

This agenda item required approval from the meeting by a vote of no less than three-fourths of the total votes of the shareholders present and entitled to vote.

The results of the voting in Agenda Item No. 9 were as follows:

Voting Results	Number of Votes	Percent
Approved	603,677,147	99.9973
Disapproved	4,700	0.0007
Abstained	11,126	0.0018
Invalid Ballots	0	0.0000

Resolution: The meeting resolved, by a vote of no less than three-fourths of the total votes of the shareholders present and entitled to vote, to approve the total outstanding limit for the issuance and offering of debentures at any given time not exceeding 35 billion baht (representing an increase of 5 billion baht from the 30 billion baht limit approved by the 2022 Annual General Meeting of Shareholders), as proposed, and to authorize the Board of Directors or its designated individuals to take the necessary actions.

Agenda Item No. 10: To approve the sale of all Thanachart Securities Public Company Limited's ordinary shares to TMBThanachart Bank Public Company Limited

Mr. Somjate Moosirilert, Chief Executive Officer, presented this agenda item, stating that the Board of Directors had resolved to propose to the 2025 Annual General Meeting of Shareholders for consideration and approval the sale of all the Company's shares in Thanachart Securities Public Company Limited (Thanachart Securities) to TMBThanachart Bank Public Company Limited (TMBThanachart Bank). He noted that this constituted a sale or transfer of a significant part of the Company's business to another party, pursuant to the Public Limited Companies Act B.E. 2535 (1992) (including amendments), summarized as follows:

At its Meeting No. 3/2025 held on 20 February 2025, the Board of Directors resolved to propose to the 2025 Annual General Meeting of Shareholders for consideration and approval the sale by the Company of all its shares in Thanachart Securities to TMBThanachart Bank.

The fact that Thanachart Securities had a large commercial bank as its major shareholder would enhance its financial strength and business network, thereby benefiting employees, customers, and other stakeholders in the future.

In this regard, the supporting information for consideration was as follows:

1. Transaction parties and relationship with the Company

The Company is the seller, and ttb is the buyer, of Thanachart Securities' shares. The Company and its subsidiaries hold 24,325,519,032 shares of TMBThanachart Bank, representing 24.974 percent of the total issued and paid-up shares.

2. Transaction details and assets

The transaction involves the sale of all ordinary shares of Thanachart Securities held by the Company, totaling 2,698,959,721 shares, representing 89.97 percent of the total issued and paid-up shares, to TMBThanachart Bank, which currently holds 300,000,000 shares of Thanachart Securities, representing 10 percent of the total issued and paid-up shares. Upon completion of the share sale, ttb will hold 2,998,959,721 shares of Thanachart Securities, representing 99.97 percent of the total issued and paid-up shares.

3. Total value of consideration, payment method, and other key terms as agreed

The transaction's purchase price will be equal to the book value adjusted by agreed-upon items. This book value is based on management accounts, specifically prepared for the transaction's completion date as specified in the share purchase agreement. Initially, the estimated book value of Thanachart Securities, adjusted by agreed-upon items, is approximately 3 billion baht. This value is calculated based on the total assets and total liabilities from the management accounts as of 30 September 2024.

However, this value is subject to change based on the latest management accounts. The final investment will be adjusted by the difference between the equity book value based on the audited financial statements and the book value from the management accounts, along with other adjustments as per the share purchase agreement, on the share purchase date according to the terms of the share purchase agreement.

The payment will be made in cash on the transaction's completion date, in accordance with the terms and conditions specified in the share purchase agreement.

4. Gains for The Company

The proceeds from the share sale can be used to support business operations, including investments and support for businesses within the Group. Additionally, The Company will gain advantages from being an indirect shareholder in Thanachart Securities through a major shareholding in TMBThanachart Bank, which will have a securities business to complement its existing banking operations.

5. Conditions Precedent

The completion of the sale of Thanachart Securities' shares under the share purchase agreement is subject to the fulfillment of the conditions precedent, including but not limited to the following:

- 1) The Company and TMBThanachart Bank have received approval from their respective shareholders' meetings to enter into the share purchase transaction as per the share purchase agreement.
- 2) TMBThanachart Bank has obtained the necessary approvals related to the share purchase from the Bank of Thailand and the Office of the Securities and Exchange Commission.
- 3) Thanachart Securities will reduce its share capital to an appropriate level to reflect economic conditions and future business operations. This capital reduction will comply with relevant rules, laws, and regulatory requirements.

This transaction falls under the criteria for acquisition or disposal of assets as stipulated in the Capital Market Supervisory Board Notification Tor Chor. 20/2551 regarding the rules for significant transactions that constitute an acquisition or disposal of assets, and the Stock Exchange of Thailand Notification regarding disclosure of information and actions of listed companies in the acquisition or disposal of assets B.E. 2547 (as amended) ("Acquisition or Disposal Notification"). The transaction size, calculated based on the maximum asset acquisition or disposal criteria, is 2.65 percent (less than 15 percent). Therefore, it does not fall within the scope of transactions requiring information disclosure and does not require approval from the shareholders' meeting according to the Acquisition or Disposal Notification. Additionally, it does not fall under related-party transactions as stipulated in the Capital Market Supervisory Board Notification Tor Chor. 21/2551 regarding the rules for related-party transactions, and the Stock Exchange of Thailand Notification regarding disclosure of information and actions of listed companies in related-party transactions B.E. 2546 (as amended).

However, this transaction constitutes a significant partial transfer of business to another party as defined under Section 107(2)(a) of the Public Limited Company Act B.E. 2535 (as amended) ("Public Limited Company Act"). Therefore, The Company must obtain approval from its shareholders' meeting by a vote of not less than three-fourths of the total votes of the shareholders present and eligible to vote, excluding the votes of shareholders with conflicts of interest.

Upon full execution of the share purchase agreement, share payment and the transfer of Thanachart Securities' shares are expected to be completed in the third quarter of 2025.

6. Board of Directors' opinion on the transaction

The Board of Directors, including all independent directors, determines that the transaction will benefit both the Company and Thanachart Securities for the foregoing reasons. Furthermore, as the purchase price is appropriate, the Board recommends approval of the transaction.

The supporting details for consideration are given on Pages 49-51 of the Notice of Meeting. Subsequently, Mr. Somjate Moosirilert invited the shareholders to raise any questions or express their opinions. In this regard, the following shareholders posed questions and/or expressed opinions:

Mr. Piyapong Prasatthong (shareholder who was in attendance online):

He inquired as to the necessity of appointing an independent financial advisor (IFA) for the sale of ordinary shares in Thanachart Securities to TMBThanachart Bank, given its nature as a related transaction. He further inquired whether this transaction would result in Thanachart Securities ceasing to be a subsidiary of the Company.

Mr. Somjate Moosirilert responded as follows:

The sale of ordinary shares in Thanachart Securities to TMBThanachart Bank did not constitute a related party transaction as defined by the announcements and regulations of the governing authorities, as previously presented. However, it was classified as an acquisition or disposal of assets, with the transaction size, calculated based on the acquisition or disposal value of the largest asset, amounting to 2.65 percent (less than 15 percent), which was deemed a transaction of negligible size. Consequently, the appointment of an independent financial advisor (IFA) was not deemed necessary. Upon completion of the sale of Thanachart Securities to TMBThanachart Bank, anticipated around the third quarter of 2025, Thanachart Securities would cease to be a subsidiary of the Company. Nevertheless, the Company would maintain an indirect shareholding in Thanachart Securities through its major shareholding in TMBThanachart Bank.

Mr. Watcharin Arammongkolvichai (shareholder who was in attendance online):

1. He inquired as to the benefits that the Company's shareholders would derive from the sale of all shares in Thanachart Securities to TMBThanachart Bank, considering the consequent loss of income and the cessation of profit recognition from Thanachart Securities. He also raised the point that the Company's approximately 25 percent stake in TMBThanachart Bank for profit share recognition from Thanachart Securities suggested that unless a considerable profit was realized from the sale, TMBThanachart Bank's shareholders were likely to benefit more than the Company's shareholders.

2. He further inquired as to the Company's proposed utilization of the proceeds from the sale of Thanachart Securities to offset the anticipated loss of income.

Mr. Somjate Moosirilert responded as follows:

1. The divestment of the Company's entire shareholding in Thanachart Securities to TMBThanachart Bank would result in Thanachart Securities becoming a subsidiary of a commercial bank, a development viewed favorably due to the enhanced prospects for Thanachart Securities' future business expansion in accordance with economic trends. While the Company would indirectly retain a reduced equity interest in Thanachart Securities, it would still benefit from the anticipated growth of the securities sector.

2. The utilization of the proceeds from the sale of Thanachart Securities was currently under discussion by the management and the Board of Directors to identify potential reinvestment opportunities that would generate returns for shareholders and offset the anticipated loss of income.

Ms. Suwannee Assanurak (shareholder who was in attendance online):

She inquired as to whether the sale of Thanachart Securities would create a conflict of interest with Eastspring Asset Management (Thailand) Company Limited (Eastspring Asset Management), in which TMBThanachart Bank held an equity stake.

Mr. Somjate Moosirilert responded as follows:

Thanachart Securities and Eastspring Asset Management had different business operations. Thanachart Securities provided securities services, investment advice to clients, margin loans, trading in futures contracts and various derivative warrants, as well as other services as authorized by the authorities. On the other hand, Eastspring Asset Management was a mutual fund management company. As a result, there was no conflict of interest.

Subsequently, in the absence of further inquiries or expressions of opinion from the shareholders, Mr. Somjate Moosirilert proposed that the shareholders proceed to vote on this agenda item.

This agenda item required approval from the meeting by a vote of no less than three-fourths of the total votes of the shareholders present and entitled to vote.

The results of the voting in Agenda Item No. 10 were as follows:

Voting Results	Number of Votes	Percent
Approved	490,695,601	81.2972
Disapproved	112,687,832	18.6698
Abstained	198,540	0.0328
Invalid Ballots	0	0.0000

Resolution: The meeting resolved, by a vote of no less than three-fourths of the total votes of the shareholders present and entitled to vote, to approve the sale by TCAP Public Company Limited of all its ordinary shares in Thanachart Securities Public Company Limited to TMBThanachart Bank Public Company Limited.

Agenda Item No. 11: Other businesses (if any)

Mr. Somjate Moosirilert, Chief Executive Officer, informed the meeting that the Company had extended an invitation to shareholders to propose additional agenda items and submit advance questions through the Company’s website for consideration as agenda items for the 2025 Annual General Meeting of Shareholders, with the submission period running from 1 October 2024 to 31 December 2024, for agenda items, and from 1 October 2024 to 31 March 2025, for questions. However, upon the expiry of these designated timelines, no shareholder proposals for meeting agenda items were received, nor were any questions submitted.

Nevertheless, the Board of Directors deemed it appropriate to include this agenda item to provide an opportunity for shareholders to offer suggestions and ask questions without any voting taking place. In this regard, the following shareholders asked questions and/or expressed opinions:

Mr. Anupoj Panapornsirikul (shareholder who was in attendance online):

He suggested that the Company also hold shareholder meetings in an on-site format for the benefit of shareholders.

Mr. Kampol Suanput (shareholder who was in attendance online and also served as proxy holder):

He inquired as to whether the Company maintained a policy for hybrid meetings of shareholders. If affirmative, he requested further details.

Mr. Somjate Moosirilert responded as follows:

Regarding the questions from both shareholders, he acknowledged their feedback for consideration. Relevant Company officers would study the appropriateness of holding shareholders meetings in the hybrid format for the next meeting.

Mr. Watcharin Arammongkolvichai (shareholder who was in attendance online):

1. The shareholder inquired about the arrangements undertaken by the Board of Directors in the preceding year for assessing and managing key risks across each business group, notably credit risk and market risk. He further asked about the specific factors the Risk Management Committee had identified as primary risks for 2025, along with the underlying reasons for their identification.
2. He inquired what the Company's view was on the government's policy of purchasing retail debts for management. He also asked if this policy led to competition with the Company's subsidiaries.
3. He inquired as to which would provide greater benefits to shareholders: paying dividends or repurchasing shares.
4. He inquired regarding the benefits provided to Thanachart Group and its shareholders by the cross-shareholding structure existing within the Group.
5. In light of the global economic uncertainty stemming from the Reciprocal Tariff Policy (the retaliatory import tariff measures imposed by the United States on goods from foreign countries and its trading partners), he inquired as to the management's perspectives on the potential risks and opportunities for Thanachart Group's business operations resulting from this policy.
6. He inquired about the strategic trends and businesses in which the Company intended to make investments, including the investment budget allocated for 2025. Furthermore, he inquired as to the Company's goals and aspirations for 2025 as well as its long-term goals.

Mr. Somjate Moosirilert responded as follows:

1. As the parent company of Thanachart Group, the Company maintained a Risk Oversight Committee tasked with assessing significant risks and overseeing the risks of both the Company and its subsidiaries, based on the key risks inherent in each business. The status of the Company's risks, along with those of its key subsidiaries, was reported on a monthly basis. The principal risks for the Thanachart Group comprised credit risk and market risk. In light of the 2024 operating results, the Thai economy was in the initial stages of a slow recovery, albeit uneven. Regarding the impact of credit risk, non-performing loans (NPLs) within member companies of Thanachart Group appeared to have increased, necessitating a relatively significant increase in loan loss provisions. Market risk could be

assessed through an evaluation of the volume of customer transactions across each business segment. The Company and its subsidiaries had dedicated risk management units that monitored and oversaw all aspects of risk, including various risk factors, to adjust business strategies to suit the current situation. Regarding risks in 2025, it was anticipated that they would be similar to those of the preceding year. However, certain factors possessed the potential to materialize more rapidly than anticipated, such as policy interest rate reductions and geopolitical policies arising from leadership transitions in major nations like the United States, alongside emerging impacting factors such as earthquakes, which constituted new events for which sufficient data for comprehensive risk analysis might not yet be available. Nonetheless, the Company and its subsidiaries closely monitored and remained alert to risks in all areas.

2. Concerning the government's stated policy of purchasing retail debt for management, as reported in the media, the Company lacked sufficient information to provide details. This was a matter pertaining to the government, requiring consideration by the relevant parties. It was believed that the government would likely endeavor to ease the financial burdens of indebted citizens. However, based on subsequent news reports concerning this matter, several academics raised concerns regarding the issue of moral hazard.

3. **Mrs. Thanawan Chaisithikarnkha** (CFO) explained that both dividend payments and share repurchases represented alternative ways for returning value to shareholders. However, the suitability of each method depended on different circumstances. Share repurchases generated more substantial long-term benefits if the company's stock was undervalued, as such actions helped increase earnings per share (EPS) and return on equity (ROE) over the long term. Dividend payments, on the other hand, offered a tangible return and were appropriate for investors seeking a regular income stream. Nevertheless, a significant rationale behind many listed companies undertaking share repurchases was to convey a signal to shareholders and the broader investment community that the company's stock price was unduly low, thus necessitating such action to adjust the stock price and earnings upward.

4. The cross-shareholding within the Group's structure represented a management approach designed to enable the Company to invest in businesses where it possessed expertise and a thorough understanding of the operations and associated risks, aiming for reasonably favorable returns.

5. The impact of the Reciprocal Tariff Policy was expected to vary across different companies and business segments. Currently, there was no clear data available. It might be necessary to consider the evolving risks. However, the Board of Directors assured the shareholders that the member companies of Thanachart Group were supported by capable teams with a thorough understanding of their respective businesses and conducted analyses based on meticulously collected, up-to-date, and timely information to manage this matter. Furthermore, expert committees were in place to oversee and ensure appropriate management.

6. **Company Investment Strategy:** As previously communicated to shareholders, the Company's investment strategy involved continuously studying a wide range of businesses and maintaining an open approach to new possibilities. Regarding investment funds, the Company employed a risk management approach to avoid excessive risk-taking. Prior to making any investment decisions, the Company would conduct thorough due diligence to ensure confidence that the target business would achieve strong future performance in alignment with investment objectives.

Nevertheless, the Company also placed significant emphasis on risk management. In the event of uncertainties arising from unforeseen factors that could impact investments, the Company would ensure that the resultant impact stayed within acceptable limits as defined by its risk control criteria. In light of prevailing credit risks and various uncertainties, the Company prioritized financial stability and strength while adopting a prudent policy in its business operations and investment activities. However, the Company remained prepared to pursue business expansion and growth if studies and available information clearly and adequately demonstrated the likelihood of beneficial and profitable investments or potential growth.

Mr. Mongkol Sinprasit (shareholder who was in attendance online):

1. With regard to the Company's investment in the shares of TISCO Financial Group Public Company Limited (TISCO), he inquired as to the underlying reasons for the investment.

2. He asked the management for details on the Company's 2025 growth targets. He also inquired about the ventures or types of businesses the Company was interested in or planned to invest in within the next year.

Mr. Somjate Moosirilert responded as follows:

1. As previously explained to shareholders at the prior year's general meeting regarding the rationale for the Company's investment in TISCO, the Board of Directors viewed TISCO as a long-standing and well-established company with consistently strong performance and promising future growth. Its management team and board possessed extensive experience in the financial sector and adhered to strong corporate governance. TISCO also maintained a robust capital base and stable revenue streams, coupled with a consistent and progressively increasing dividend history. Moreover, TISCO's businesses in several areas did not overlap with those of Thanachart Group and aligned with the Company's intended expansion areas, such as the "Somwang Ngersangdai" secured auto loan business. Consequently, TISCO was considered a sound investment choice with the expectation of generating favorable returns for the Company.

2. As previously communicated to shareholders, the Company was currently engaged in exploring investment opportunities across various business sectors. The fundamental principles guiding these considerations were that the Company would invest in enterprises demonstrating clear operating performance, consistent revenue growth, a proven ability to pay dividends regularly, and, importantly, robust corporate governance practices.

Mr. Sathaporn Kotheeranurak (shareholder who was in attendance online):

Regarding the earthquake on 28 March 2025, he asked what measures the Company had already put in place to address the situation. He further inquired if the Company had a plan for managing risks arising from natural disasters and, if so, requested details.

Mr. Somjate Moosirilert responded as follows:

The immediate priority for all member companies within the Thanachart Group was the safety of all stakeholders, in conjunction with the management of any damages, for which monitoring measures had already been implemented.

Mr. Thanathip Assawarangtikul (shareholder who was in attendance online):

He inquired as to whether the Company planned to repurchase shares.

Mr. Somjate Moosirilert responded as follows:

The Company would take the shareholder's opinion into account for future consideration, adding that there was currently no clear decision on the matter. He assured that the Company would, nevertheless, consider it with a focus primarily on the benefits of shareholders and stakeholders.

As no one proposed any other item for consideration, the Chairman declared the meeting closed.

The meeting ended at 16:24 hours.

(Signed) *Banterng Tantivit* Chairman of the meeting
(Mr. Banterng Tantivit)

(Signed) *Manapan Plodpai* Keeper of the minutes
(Ms. Manapan Plodpai)

Supporting Document

Agenda Item 6: To consider the election of directors replacing those retiring by rotation.

The remuneration guideline

The Company takes into consideration the appropriate structure and overall components of the Board of Directors as well as the qualifications in compliance with the related laws and regulations and suitable competency in order to govern the business operation of the Company in line with the nomination process.

Profile of the retiring director proposed to shareholders for re-election for another term



Name and surname	Mr. Suphadej Poonpipat
Type of directorship	Executive Director
Current position	Vice Chairman and Chairman of the Executive Committee
Age	75 Years
Nationality	Thai
Educational qualification	<ul style="list-style-type: none"> - Master of Science, University of Wisconsin, USA - Bachelor of Business Administration and Accounting, Chulalongkorn University
Directorship and executive training program	<p><u>Thai Institute of Directors Association</u></p> <ul style="list-style-type: none"> - Certificate, Director Accreditation Program (DAP), Class 8/2004 - Certificate, Role of the Compensation Committee (RCC), Class 15/2012 - Certificate, Role of the Chairman Program (RCP), Class 28/2012 - Certificate, Financial Institutions Governance Program (FGP), Class 4/2012 <p><u>Thanachart Bank Public Company Limited</u></p> <ul style="list-style-type: none"> - Anti Corruption for Executives, Class 1/2014 - Anti-Corruption for Executives 2017 - Block Chain Technology 2018 <p><u>Capital Market Academy, The Stock Exchange of Thailand</u></p> <ul style="list-style-type: none"> - Certificate, Capital Market Academy Leadership Program, Class 8/2009 <p><u>The Bank of Thailand</u></p> <ul style="list-style-type: none"> - Cyber Resilience Leadership: Herd Immunity 2021 <p><u>TMB Bank Public Company Limited</u></p> <ul style="list-style-type: none"> - 2020 Cyber Security Awareness for BoD, Personal Data Protection Act, Economic and Sectoral Outlook: A High-Frequency Data Perspective <p><u>Sasin Graduate Institute of Business Administration of Chulalongkorn University</u></p> <ul style="list-style-type: none"> - Thailand in the New Global Landscape <p><u>TMBThanachart Bank Public Company Limited</u></p> <ul style="list-style-type: none"> - Security Awareness Training: Cybersecurity and Cyber Resilience and Managing Cyber Risk-Executive Cyber Awareness Briefing - Generative AI in Banking Decentralized Finance (DeFi), Digital Marketing Strategy and Open Banking and Virtual Banking - ESG - Environmental, Social, Governance and Navigating Climate Risks and Opportunities: Emerging Regulations and Transition Finance - Internal Ratings - Based Approach (IRB), Overview of Fund Transfer Pricing (FTP), and Bank KPI Setting in Practice - EV Ecosystem in China - Household Debt Situation in Thailand (Credit Bureau View)

- AI: Opportunity and Cyber Security Challenges
- Banking and Technology (2025 TTB BOD Japan Visit)
- AI: Beyond Experimentation

Thanachart Capital Public Company Limited

- Roles of Executives and Employees in Anti-Corruption 2023
- The Seminar “How AI and Chat GPT Would Transform Businesses”

Date of holding directorship 23 May 1983

No. of year holding directorship 42 Years 10 Months

Position in other listed compan 3 Company

- Vice Chairman, Vice Chairman of the Executive Committee, and Acting Chairman, TMBThanachart Bank Public Company Limited
- Vice Chairman, Member of the Corporate Governance and Sustainability Committee, Chairman of the Nomination and Compensation Committee and Chairman of the Executive Committee, MBK Public Company Limited
- Chairman and Chairman of the Corporate Governance and Sustainability Committee, PRG Corporation Public Company Limited

Position in other non-listed company 5 Company

- Vice Chairman and Chairman of the Executive Committee, Thanachart Insurance Public Company Limited
- Chairman, T Life Assurance Public Company Limited
- Director, Siam Piwat Holding Company Limited
- Director, MBK Resort Public Company Limited
- Director, Siam Piwat Company Limited

Position in competitor business in relation to the Company that may cause a conflict of interest None

Work experience - Vice Chairman and Vice Chairman of the Board Executive Directors, Thanachart Bank Public Company Limited

No. of TCAP share held None

Shareholding as compared to the total number of voting rights (percent) None

Meeting attendance in 2025

- Board of Directors 14 out of 14 meetings
- Board of Executive Directors 20 out of 20 meetings

Profile of the retiring director proposed to shareholders for re-election for another term



Name and surname	Mrs. Siripen Sitasuwan
Type of directorship	Independent Director
Current position	Chairperson of the Audit Committee and Member of the Nomination, Remuneration, and Corporate Governance Committee
Age	77 Years
Nationality	Thai
Educational qualification	<ul style="list-style-type: none"> - Master of Business Administration, Wichita State University, Kansas, USA - Bachelor of Business Administration and Accounting, Chulalongkorn University
Directorship and executive training program	<p><u>Thai Institute of Directors Association</u></p> <ul style="list-style-type: none"> - Certificate, Director Certification Program (DCP), Class 33/2003 - Certificate, Role of the Compensation Committee (RCC), Class 4/2007 - Certificate, Audit Committee Program (ACP), Class 32/2010 <p><u>Thanachart Bank Public Company Limited</u></p> <ul style="list-style-type: none"> - Anti Corruption for Executives, Class 1/2014 - Anti-Corruption for Executives 2017 <p><u>Singapore Institute of Directors</u></p> <ul style="list-style-type: none"> - Attendance for course LCD - Module 1: Listed Company Director Essentials- Understanding the Regulatory Environment in Singapore: What Every Director Ought to Know - Attendance for course LCD - Module 2: Audit Committee Essentials - Attendance for course LCD - Module 3: Risk Management Essentials - Attendance for course LCD - Module 4: Nominating Committee Essentials - Attendance for course LCD - Module 5: Remuneration Committee Essentials <p><u>The Cambridge - Earth On Board</u></p> <ul style="list-style-type: none"> - 2023 Advanced Board Director Programme (Singapore): Analyse the Consequences of a New Sustainability Context for Business <p><u>Thanachart Capital Public Company Limited</u></p> <ul style="list-style-type: none"> - Roles of Executives and Employees in Anti-Corruption 2023 - The Seminar “How AI and Chat GPT Would Transform Businesses”
Date of holding directorship	23 May 2000
No. of year holding directorship	25 Years 11 Month
Position in other listed company	None
Position in other non-listed company	None
Position in competitor business in relation to the Company that may cause a conflict of interest	None
Work experience	<ul style="list-style-type: none"> - Member of the Audit Committee and Member of the Information Technology & Cybersecurity Committee, Frasers Property Company Limited – Singapore - Member of the Audit Committee and Member of the Sustainability and Risk Management Committee, Sermsuk Public Company Limited - Chairperson of the Audit Committee, Member of the Remuneration Committee and Member of the Nomination Committee, Fraser and Neave, Limited (Singapore) - Chairperson of the Audit Committee, Thai Solar Energy Public Company Limited
No. of TCAP share held	None
Shareholding as compared to the total number of voting rights (percent)	None

Meeting attendance in 2025	- Board of Directors	14 out of 14 meetings
	- Nomination, Remuneration, and Corporate Governance Committee	4 out of 4 meetings
	- Audit Committee	12 out of 12 meetings

Profile of the retiring director proposed to shareholders for re-election for another term



Name and surname	Mr. Tiraphot Vajrabhaya	
Type of directorship	Independent Director	
Current position	Chairman of the Nomination, Remuneration, and Corporate Governance Committee and Member of the Audit Committee	
Age	73 Years	
Nationality	Thai	
Educational qualification	<ul style="list-style-type: none"> - Master of Business Administration, Boston University, USA - Bachelor of Economics and Commerce, University of Melbourne, Australia 	
Directorship and executive training program	<u>Thai Institute of Directors Association</u> <ul style="list-style-type: none"> - Certificate, Director Certification Program (DCP), Class 197/2014 - Certificate, Role of the Compensation Committee (RCC), Class 19/2014 <u>Thanachart Bank Public Company Limited</u> <ul style="list-style-type: none"> - Anti Corruption for Executives, Class 1/2014 - Anti-Corruption for Executives 2017 - Block Chain Technology 2018 <u>Thanachart Capital Public Company Limited</u> <ul style="list-style-type: none"> - Roles of Executives and Employees in Anti-Corruption 2023 - The Seminar “How AI and Chat GPT Would Transform Businesses” 	
Date of holding directorship	3 April 2014	
No. of year holding directorship	12 Years	
Position in other listed company	None	
Position in other non-listed company	<u>1 Companies</u> <ul style="list-style-type: none"> - Managing Director, T.V.V. Enterprise Company Limited 	
Position in competitor business in relation to the Company that may cause a conflict of interest	None	
Work experience	<ul style="list-style-type: none"> - Director, U.S.P.N. Company Limited - Director, U.V.S.P. Company Limited 	
No. of TCAP share held	None	
Shareholding as compared to the total number of voting rights (percent)	None	
Meeting attendance in 2025	<ul style="list-style-type: none"> - Board of Directors - Nomination, Remuneration, and Corporate Governance Committee - Audit Committee 	<ul style="list-style-type: none"> 14 out of 14 meetings 4 out of 4 meetings 12 out of 12 meetings

Qualifications of the Independent Director

The independent director must not have any business or participate in the management or does not have any benefit related to the Company, which may have impact on his/her independent decision making. The Company's criteria related to the qualifications of the independent director are stricter than those indicated in the Notification of the Capital Market Supervisory Board No. Tor. Jor. 39/2016 regarding the application for and approval of offer for sale of newly issued shares dated 30 September 2016, The criteria can be summarized as follows:

1. Holding shares not more than 0.5 percent of the total number of shares with voting rights of the company as well as holding no more than 1.0 percent of the total voting shares of the parent company, subsidiary, associate company, major shareholder, controlling person or party that may have a conflict of interest, including shares held by persons related to such Independent Director. (The Company specifies a more stringent qualification than that of the Capital Market Supervisory Board, which specifies at not more than one percent).

2. Is not now and never has been an executive director, employee, staff, advisor who receives salary, or a controlling person of the Company, subsidiary company, associated company, major shareholder or controlling person, unless the foregoing status has ended not less than two years prior to the appointment date. This restriction does not include cases in which the independent director used to be a government official or advisor of a government unit which is a major shareholder or controlling person of the Company.

3. Not being a person related by blood or registration under laws such as father, mother, spouse, sibling and child, including spouse of children of any director, executives, major shareholders, controlling persons, or persons to be nominated as executive or controlling person of the Company or its subsidiary company.

4. Does not have and never had a business relationship with the Company, subsidiary company, associated company or major shareholder or controlling person that may have a conflict of interest that obstructs the independent opinion. As well, any independent director is not now and never has been a significant shareholder, controlling person of any person having a business relationship with the Company, subsidiary company, associated company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to the appointment date.

The business relationship shall include normal business transactions, rental or lease of real estate, transactions related to assets or services or granting or receipt of financial assistance through receiving or extending loan, guarantee, pledging assets as collateral, and any other similar actions, which result in the Company or the counterparty being subject to indebtedness payable to the other party in an amount starting from three percent of the net tangible assets of the Company or from 20 million baht or more, whichever amount is lower. In this connection, the calculation of such indebtedness shall be in accordance with the method for calculating the value of related party transactions under the Notification of the Capital Market Supervisory Board Re: Rules on Execution of Related Party Transactions, *mutatis mutandis*. In any case, the consideration of such indebtedness shall include the indebtedness incurred during the period of one year prior to the date of establishing the business relationship with the related person.

5. Is not now and never has been an auditor of the Company, subsidiary company, associated company, major shareholder or controlling person. Not being a significant shareholder, controlling person or partner of an audit firm which employs auditors of the Company, subsidiary company, associated company, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years prior to the appointment date.

6. Is not now and never has been a professional service provider, including a legal advisor or a financial advisor who receives service fees of more than two million baht per year from the Company, subsidiary company, associated company, major shareholder or controlling person. Not being a significant shareholder, controlling person or partner of the professional service provider, unless the foregoing relationship has ended not less than two years prior to the appointment date.

7. Not being a director appointed as a representative of any director of the Company, any major shareholder or a shareholder related to the major shareholders.

8. Not operating any business that is of the same status and in competition with the Company or subsidiary company. Not being a significant partner of a partnership or an executive director, employee, staff or advisor who receives a salary or holds more than one percent of total number of shares with voting rights of any other company which operates business in the same status and in competition with the Company or subsidiary company.

9. Not having any business nor being an executive director nor having related benefit that may obstruct the independent opinion. As well, an independent director must not have any prohibited characteristic that undermines independence in carrying out the duties in the Company's operations.

Every Independent Director is independent to express opinions without interest in benefit in terms of assets or working position; from the pressure of any person or any group of people as well as from any circumstances that could affect their opinion expression.

Supporting Document

Agenda Item 7: To consider the appointment of the auditor and determine the audit fees for 2026

Names of auditors and the audit firm:

1. Ms. Bongkot Kriangphanamorn Certified Public Accountant (Thailand) No. 6777 and/or
2. Ms. Chutiwan Chanswangphuwana Certified Public Accountant (Thailand) No. 8265 and/or
3. Ms. Ployjuta Sucanthamal Certified Public Accountant (Thailand) No. 10678

These are the auditors of EY Office Limited

• Brief profiles of the three auditors:

Name : Ms. Bongkot Kriangphanamorn
Certified Public Accountant (Thailand) No. 6777

Age : 49 years

Education : Master of Science in Accounting, Thammasat University

Position in the Audit Firm : Partner

Auditing Experience :

- Thanachart Capital Public Company Limited
- Star Money Public Company Limited
- Knight Club Capital Asset Management Public Company Limited
- JMT Network Services Public Company Limited
- LH Financial Group Public Company Limited
- Land and Houses Bank Public Company Limited
- Land and Houses Securities Public Company Limited
- Land and Houses Fund Management Company Limited



Name : Ms. Chutiwan Chanswangphuwana
Certified Public Accountant (Thailand) No. 8265

Age : 45 years

Education :

- Master of Business Administration,
National Institute of Development Administration
- Bachelor of Accountancy, Chulalongkorn University

Position in the Audit Firm : Partner

Auditing Experience :

- Krung Thai Bank Public Company Limited
- Krungthai Card Public Company Limited
- Mitsib Leasing Public Company Limited
- Amanah Leasing Public Company Limited



Name : Ms. Ployjuta Sucanthamal
Certified Public Accountant (Thailand) No. 10678

Age : 42 years

Education :

- Master of Accountancy, Kasetsart University
- Bachelor of Accountancy, Kasetsart University

Position in the Audit Firm : Partner

Auditing Experience :

- Pisan Capital Company Limited
- Heng Leasing and Capital Public Company Limited
- Standard Chartered Bank (Thai) Public Company Limited
- United Overseas Bank (Thai) Public Company Limited
- Micro Leasing Public Company Limited



- **Audit Fees**

For the Company's 2026 financial statements, EY Office Limited proposes the audit fees for the Year 2026 of 1,200,000 baht, an increase from 50,000 baht in 2025.

- **Non-Audit Fees**

The Company does not pay any other fee to the auditors.

- **Relationship with the Company**

EY Office Limited and the proposed auditors do not have any relationship with or any interest in the Company, subsidiary companies, associated companies, executives, and major shareholders or related person of the said parties. As a result, they are independent in carrying out their duties and in expressing their opinions on the financial statements.

- **Number of Years as Auditor of the Company**

All three proposed auditors were approved by the Annual General Meetings of Shareholders and have been auditing for the Company in the past with the following details:

Name	Approval by AGM	No. of years as auditor of the Company
1. Ms. Bongkot Kriangphanamorn	Years 2024 - Years 2025	2
2. Ms. Chutiwan Chanswangphuwana	Years 2024 - Years 2025	-
3. Ms. Ployjuta Sucanthamal	Years 2025	-

- **Auditor of the Company's Subsidiary Companies**

The auditors of EY Office Limited are the auditors of the Company and its subsidiaries.

- **Opinion of the Audit Committee**

The Audit Committee takes into consideration that the auditors of EY Office Limited are knowledgeable and comprehensive in Thanachart Group's business operations. Moreover, their previous performance were high quality and creditable. As a result, the Audit Committee had a resolution to propose the auditors of EY Office Limited as the auditors of the Company and its subsidiaries.

**Clarifications on meeting attendance,
appointment of proxy holder (as the case may be),
method of appointing a proxy, and voting
and counting of the voting results**

**1. Documents required to meeting attendance, appointment of proxy holder
(as the case may be)**

1. For individual shareholder

1.1 The shareholder attends the meeting in person. A photocopy of a valid photo-ID document issued by a government authority such as a national identification card, a government official ID card, a driving license, an international driving license, a foreigner identification card, or a passport. If there is name - last name changed, please provide the evidence. Such document must be certified as true and correct by such shareholder.

1.2 The shareholder appoints a proxy holder.

- a) Proxy statement in the form as attached to the Notice of the Meeting to shareholders, duly filled out and signed by the shareholder and the proxy holder together with a duty stamp of 20 baht affixed.
- b) A photocopy of the shareholder's valid ID card issued by the state agency, as specified in Item 1.1 above, which is certified by the grantor of proxy (shareholder) as a true copy.
- c) A photocopy of identification document issued by the state agency as referred to in Item 1.1 of the proxy holder.

2. For shareholder who is a juristic person

- a) Proxy statement in the form as attached to the Notice of the Meeting to the shareholder, duly filled out and signed by the proxy grantor and the proxy holder, together with a duty stamp of 20 baht affixed.
- b) A photocopy of the Certificate of Incorporation of the juristic person owning the shares, which is certified a true copy by the juristic person's representative. The certificate must contain a statement showing that the juristic person's representative who signs the proxy form is authorized to legally act on behalf of the juristic person shareholder.
- c) A photocopy of the valid ID card of the juristic person's representative signing on the proxy statement, as referred to in Item 1.1 above, which is issued by the state agency and is certified by the juristic person's representative as a true copy.

d) A photocopy of identification document issued by the state agency as referred to in Item 1.1 of the proxy holder.

3. For shareholder who is a non-Thai citizen or is a juristic person established in accordance with the law of a foreign country

Items 1 and 2 above can be applied, mutatis mutandis, to the shareholder or attendee who is non-Thai citizen or who is a juristic person established under the foreign law, depending on the case, provided that the following regulations are complied with;

- a) The document certifying the identity of the juristic person can be issued by a state agency of the country where the juristic person is based, or by an official of the juristic person. The document must include details of the name of the juristic person, the persons authorized to sign on the juristic person's behalf, as well as any conditions or restrictions imposed on such authorized signatories. The document must also state the address of the head office of the juristic person.
- b) Any original document not written in English must be submitted together with the English translation. The representative of the foreign juristic person must certify the accuracy and correctness of the translation.

2. Authorization of Proxy

The Company has prepared the following three proxy forms in line with the Ministry of Commerce's requirements.

- Proxy Form A is a general and simple form that provides the proxy holder with authority to consider and vote on behalf of the grantor of the proxy on all agenda items in a manner as deemed appropriate by the proxy holder.
- Proxy Form B is a form that gives a list of agenda items on which the proxy is granted in a clear and detailed manner. The grantor of the proxy can choose to specify that the proxy holder is authorized to consider and vote on behalf of the grantor of the proxy on all agenda items in a manner as deemed appropriate by the proxy holder. Or the grantor of the proxy can request the proxy holder to vote in the manner clearly specified by the grantor in the proxy form for each agenda item.
- Proxy Form C is a form used by a foreign shareholder who has appointed a custodian in Thailand to take deposit and take care of shares.

In this connection, The three proxy forms can be downloaded from the Company's website at www.thanachart.co.th.

Shareholders who are unable to attend the meeting in person may appoint any other party or a member of the Company's Board of Directors (based on the list of board members specified by the Company) as proxy holder to attend the meeting and vote at the annual general meeting on their behalf as follows:

1. The shareholder appoints any other person as a proxy holder.

The proxy grantor can appoint only one proxy holder to attend and vote at the meeting on his/her behalf and shall not allocate the number of shares to several proxy holders to vote separately.

2. The shareholder appoints one of the Company's Directors as a proxy holder.

Name	Position	Age	Address
1. Mrs. Salinee Wangtal	Member of the Audit Committee and Member of the Risk Oversight Committee (Independent Director)	72	199/9 Sukhumvit Road, Kwaeng Khlong Toei, Khet Khlong Toei, Bangkok. 10110
2. Dr. Thanachart Numnonda	Chairman of the Risk Oversight Committee (Independent Director)	61	273/96 Village 23, Srichand Road, Kwaeng Baan Ped, Muang District, Khon Kaen. 40000
3. Mr. Perapart Meksingvee	Member of the Executive Committee, Member of the Risk Oversight Committee, and Chief Executive Officer (Executive Director)	59	68/247 Ramkhamhaeng Soi 164, Kwaeng Min Buri, Khet Min Buri, Bangkok 1051

The above Directors do not have interests over other Directors in every Agenda Item.

- In appointing the Company's Directors as proxy holders, please give names and details of all three directors (sorting from the desire of shareholders in order). If the first Director is not able to attend the meeting, the next order of the Director who attends the meeting will be able to act as the proxy holder to attend and vote in the meeting on your behalf.
- The proxy grantor must fill in information and place his/her signature on the proxy form and prepare all related documents for registration indicated under the topic No. **"1. Documents required to meeting attendance, appointment of proxy holder (as the case may be)"** Please send the documents prior to the meeting date to "Corporate Secretary and Sustainability Management, 17th Floor, Thanachart Capital Public Company Limited, 444 MBK Tower, Phayathai, Wangmai, Pathumwan, Bangkok 10330" **(In case of sending the proxy statement via postal mail, please send it to the Company by Friday 27 March 2026)**

3. Voting and Counting of the voting results

■ Voting

- (1) One share equals to one vote for both ordinary and preferred shares.
- (2) In voting for each agenda item, the Chairman will ask the meeting to cast votes through the e-Meeting system. The meeting participants must select only one of the three voting choices, which are “Approve”, “Disapprove” and “Abstain”. In case the shareholders do not vote in any agenda, it shall be deemed that the shareholders vote approve for the agenda.
 - Any shareholder having a conflict of interest with regard to the agenda item under consideration will not be entitled to voting on such item. However, this does not apply to the election of directors, in which no shareholder is prohibited from casting their votes.
- (3) In case the shareholders who appoint proxy holders to attend the meeting on their behalf have stated their voting intention in the proxy form, the Company will include their votes (as specified by the shareholders in the proxy form) into the vote counts in advance, after the proxy holders registered their attendance of the meeting. The votes of the shareholders stated in the proxy form will be added to the votes cast by the shareholders at the meeting.
- (4) At the election of the directors, the shareholders’ meeting may vote for the directors, either one candidate at a time or candidates consisting in a group or by any other method as it deems expedient, but in each resolution, a shareholder must exercise his right according to the number of votes specified under Item (1) and his votes shall not be distributed howsoever to elect the candidate(s). For transparency, the Company provides shareholders to vote for each Director separately by using ballots specified the name of each Director separately without ballots for voting all directors.

■ Vote Counts

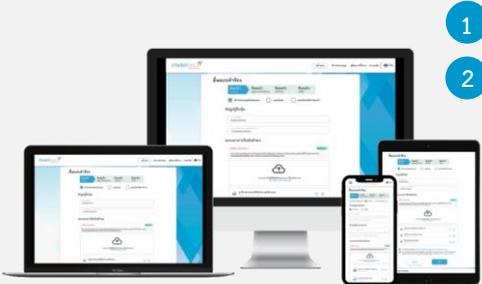
1. In counting votes for each agenda item, the Company will deduct the disapproval and abstained votes of the shareholders present at the meeting as well as the disapproval and abstained votes of the shareholders who appointed proxy holders, which are recorded by the Company in advance at the time the proxy holders registered their presence at the meeting, from the total votes of the shareholders present at the meeting for the agenda item concerned. The remaining amount of votes after the deductions is considered as approval votes.
2. The Chairman or assigned person shall announce the voting results after the voting process for each agenda item is completed by reporting approval, disapproval, abstain, and invalid votes.
3. In the event of a tie, the Chairman of the meeting shall cast the deciding vote although he is not a shareholder of the Company.

Procedures related to attendance of the Annual General Meeting of Shareholders via electronic media and summary of submitting the meeting application and registration for the Meeting

Shareholders and proxies wishing to attend the meeting can proceed according to the procedure for submitting the request form to attend the meeting via electronic media as follows :

Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at <https://sent.inventech.co.th/TCAP802345R/#/homepage> or scan QR Code  and follow the steps as shown in the picture



- 1 Click link URL or scan QR Code in the letter notice Annual General Meeting
- 2 Choose type request for request form to 4 step
 - Step 1 Fill in the information shown on the registration
 - Step 2 Fill in the information for verify
 - Step 3 Verify via OTP
 - Step 4 Successful transaction, The system will display information again to verify the exactitude of the information

**** Merge user accounts, please using the same email and phone number ****

- 3 Please wait for an email information detail of meeting and Password

2. For Shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from 27 March 2026 at 8:30 a.m. and shall be closed on 3 April 2026 Until the end of the meeting.
3. The electronic conference system will be available on 3 April 2026 at 12:00 p.m. (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Directors

For Shareholders who authorize one of the Company’s Independent Directors to attend and vote on his or her behalf, please submit a request form via electronic media in accordance with the prescribed procedures, or sending a well-completed Proxy Form together with required documents to the Company in advance of the scheduled meeting date (Please ensure that the documents are delivered to the Company within Friday 27 March 2026) for orderly preparation for the meeting.

If you have any problems with the software, please contact Inventech Call Center

 02-460-9228

 @inventechconnect

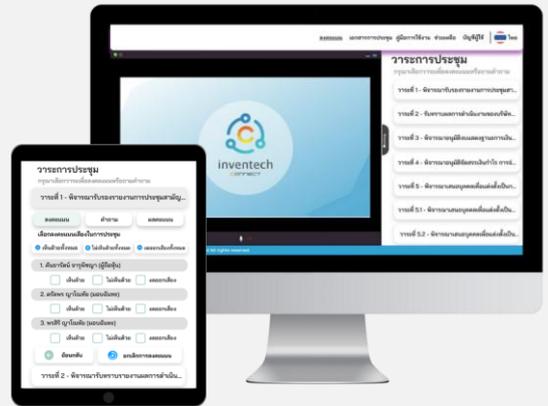
 The system available during 27 March 2026 - 3 April 2026 at 08.30 a.m. – 05.30 p.m.
(Specifically excludes holidays and public holidays)



Report a problem
@inventechconnect

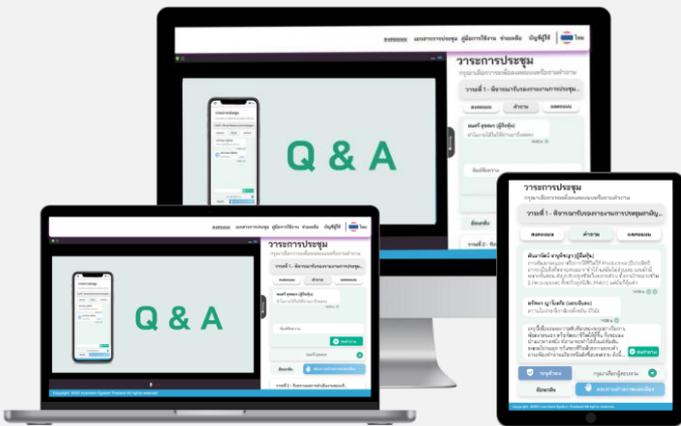
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

- 1 Get email and password that you received from your email or request OTP
- 2 Click on “Register” button, the system has already registered and counted as a quorum.
- 3 Click on “Join Attendance”, Then click on “Accept” button
- 4 Select which agenda that you want to vote
- 5 Click on “Vote” button
- 6 Click the voting button as you choose
- 7 The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via Inventech Connect



- Select which agenda
 - Click on “Question” button
- 1 Ask a question
 - Type the question then click “Send”
 - 2 Ask the question via video
 - Click on “Conference”
 - Click on “OK” for confirm your queue
 - Please wait for the queue for you then your can open the microphone and camera

How to use Inventech Connect



User Manual and Video of using Inventech Connect

* Note Operation of the electronic conferencing system and Inventech Connect systems. Check internet of shareholder or proxy include equipment and/or program that can use for best performance. Please use equipment and/or program as the follows to use systems.

1. Internet speed requirements

- High-Definition Video: Must be have internet speed at 2.5 Mbps (Speed internet that recommend).
- High Quality Video: Must be have internet speed at 1.0 Mbps.
- Standard Quality Video: Must be have internet speed at 0.5 Mbps.

2. Equipment requirements.

- Smartphone/Tablet that use IOS or android OS.
- PC/Laptop that use Windows or Mac OS.

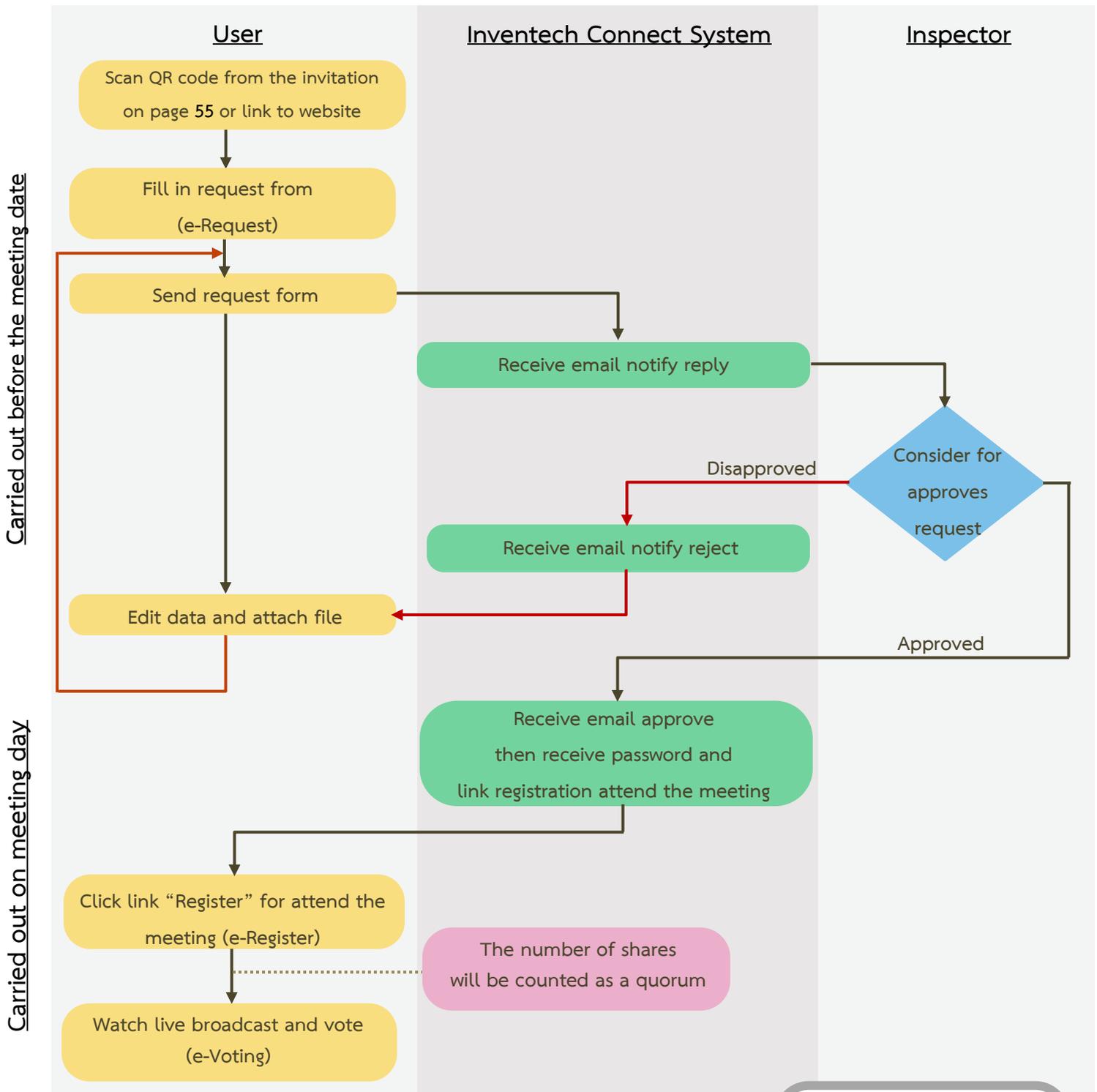
3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge **** The system does not supported internet explorer.**

In using the Meeting system, please study the details of

INVENTECH CONNECT system user manual at www.thanachart.co.th

under “Shareholder Information” of “Investor Relations” Section

Flowchart for the Registration and Meeting Attendance via e-Meeting



Condition of use

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on "Register to leave the quorum", the systems will be number of your shares out from the meeting base.

The Company's Articles of Association in relation to the Annual General Meeting of Shareholders

Share Transfer

Omission of Share Transfer Registration

Article 14. Prior to each shareholders' meeting, the Company may provisionally suspend the registration of share transfer but in no case shall it be longer than 21 days before the date of the meeting whereupon it shall announce this to the shareholders in advance at the Head Office and all branches not less than 14 days prior to the commencement day of suspending the registration of share transfer.

Article 15. The Company may provisionally suspend the registration of share transfers in order to specify several rights to the shareholders such as the right to receive dividends or the right to subscribe for new shares.

Directors

Article 16. The number of directors shall be in compliance with the adoption by the shareholders' meetings but shall not be less than 5 directors.

A director may or may not be a shareholder of the Company but not less than one half of the total number of directors must have a residence within the Kingdom of Thailand.

Article 17. The directors of the Company shall be appointed by the shareholders' meeting pursuant to the following criteria and methods:

- 1) A shareholder shall have one vote per share;
- 2) At the election of the directors, the shareholders' meeting may vote for the directors, either one candidate at a time or candidates consisting in a group or by any other method as it deems expedient, but in each resolution, a shareholder must exercise his right according to the number of votes specified under (1) and his votes may not be distributed howsoever to elect the candidate (s);
- 3) At the election of the directors, the votes shall be decided by majority. In case of a tie vote, the Chairman shall have a deciding vote.

Article 18. At every ordinary annual meeting, one-third of the directors during such time shall retire from office; if the number of directors to retire from office is not a multiple of three, then the number nearest to, but not exceeding one-third, shall be applied.

After these Articles of Association become effective, the directors due to retire from office pursuant to the first paragraph in the first and the second years shall be determined by ballots. In every subsequent year the directors who have served longest in office shall

retire. Upon an occasion where several directors who have been in office for an equal length of time exceed the number of directors due to retire from office for such time, the directors due to retire shall be determined by ballots.

A retiring director based on the foregoing shall be eligible for re-election.

Article 23. A director is entitled to remuneration from the Company, namely gratuities, meeting allowances, rewards, bonuses or any other nature of interests pursuant to the Articles of Association or the consideration of the shareholders meeting. Such remuneration may be fixed or specified from time to time according to the regulations as laid out, or let it remain effective until there is a change. Moreover, the director is also entitled to a per diem and any fringe benefits according to the regulations of the Company.

The provision in the first paragraph shall not affect the rights of an officer or an employee, who has been appointed to be a director, to receive the remuneration and benefits in his capacity as an officer or an employee of the Company.

Article 30. The Board of Directors is authorized to appoint a number of directors as it deems appropriate to form the Executive Committee. One of the directors shall serve as Chairman of the Executive Committee, who is authorized to manage the Company's business as assigned by the Board of Directors. In addition, the Chief Executive Officer shall serve as ex-officio member of the Executive Committee. The Board of Directors is also authorized to appoint other sub-committees as it deems appropriate.

The members of the Executive Committee and/or the directors appointed as members of other sub-committees are entitled to remuneration and/or performance allowance as determined by the meeting of the Board of Directors. However, such entitlements shall not affect other remuneration or benefits which those directors may receive as directors under this Article. The Executive Committee is authorized to arrange or call a meeting as it deems appropriate. The Article 27, 28, and 29 can be applied mutatis mutandis.

The Shareholders' Meeting

Article 32. The Board of Directors shall hold the annual general meeting of shareholders within four months of the last day of the fiscal year of the Company. Any meeting of shareholders other than the above meeting shall be called an extraordinary meeting. The meeting of shareholders may be held by electronic means pursuant to the provisions of the law governing the holding of meetings by electronic means.

The Board of Directors may summon an extraordinary meeting of shareholders at any time it deems appropriate.

One or more shareholders holding not less than ten percent of the aggregate number of shares sold, by subscribing their names, may at any time request in writing that the Board

of Directors summons an extraordinary meeting, provided that the reasons for summoning such meeting shall be clearly stated in such request.

In this regard, the Board of Directors shall summon a shareholders' meeting to be held within forty-five days as from the date of the receipt of the request from the shareholders.

In case the Board of Directors fails to arrange for the meeting within such period under paragraph four, the shareholders who have subscribed their names or other shareholders holding the required aggregate number of shares may themselves summon the meeting within forty-five days as from the date of expiration of the period under paragraph four. In such case, the meeting is deemed to be shareholders' meeting called by the Board of Directors and the Company shall be responsible for necessary expenses as may be incurred in the course of convening such meeting and the Company shall reasonably provide appropriate facilitation.

In the case where, at the meeting summoned by the shareholders under paragraph five, the number of the shareholders present at the meeting does not constitute a quorum as prescribed by Article 36, the shareholders under paragraph five shall jointly compensate the Company for the expenses incurred in holding that meeting.

Article 33. At least the following business should be transacted at an annual ordinary meeting:

- 1) Acknowledgement of the Board of Directors report on the operation of the Company during the previous year.
- 2) Approval of the balance sheet and the profit and loss accounts.
- 3) Approval as to the appropriation of profits.
- 4) Election of the directors to replace those retired by rotation.
- 5) Appointment of an auditor and approval on the audit fee of the Company.

Article 34. In calling a meeting of shareholders, the Board of Directors shall prepare a notice which not only specifies the venue, date, time, agenda of the meeting and the matters to be proposed to the meeting and clearly indicates which matters are for acknowledgment, approval or consideration, but also includes the opinions of the Board of Directors to such matters (if any) as well as appropriate supporting details. The notice shall be sent to shareholders and the registrar together with all the related documentation. In addition, the notice shall be advertised pursuant to the methods prescribed by the law and the Company registrar.

In this connection, the venue for the meeting shall be in the province where the Company's headquarters is located or any other place specified by the Board of Directors. In case the meeting of shareholders is held by electronic means, it shall be considered that the Company's headquarters is the venue of the meeting.

Article 35. A shareholder may appoint any person as his proxy to attend the meeting and vote on his behalf, such proxy shall be made in writing and in the form prescribed by law and submitted to the Chairman or other person designated by the Chairman at the place of the meeting before the proxy attends the meeting. The appointment of the proxy may be made by electronic means.

Article 36. Not less than 25 shareholders present in persons or represented by proxies (if any) or not less than one-half of the total shareholders, whichever is less, holding not less than one-third of the shares distributed must be present at a shareholder's meeting to form a quorum.

If, within an hour of the time appointed for any shareholders meeting, the quorum is not present as prescribed, the meeting, if summoned upon the requisition of shareholders, shall be dissolved, If such meeting had not been summoned upon requisition of the shareholders, another meeting shall be summoned and a notice of such meeting shall be served on the shareholders not less than 7 days prior to the date of the meeting. At such meeting, no quorum shall be necessary.

Article 37. The Chairman shall preside as the chairman of the meeting, if the Chairman is absent or unable to perform his duties, the Vice-Chairman shall preside at such meeting. If there is no Vice-Chairman or he is absent or unable to perform his duties, the meeting shall then elect one of the shareholders presents at the meeting to be the chairman.

Article 38. The Chairman at a shareholders' meeting shall conduct the meeting in accordance with the law and the Articles of Association of the Company regarding a meeting (if any) and shall cause the meeting to be conducted in accordance with the order of agenda prescribed in the notice of such meeting, unless the meeting has passed a resolution by not less than two-thirds of the shareholders present at the meeting to alter the order of such agenda.

Article 39. A decision or resolution of the shareholders meeting shall be made by voting, and one share shall be counted as one vote notwithstanding the manner of voting. In case of a tie vote, the Chairman of the meeting shall have a deciding vote, whether or not he is a shareholder of the Company.

A shareholder having special related interest in a given matter has no right to vote on such matters except for the election of directors where there is no restriction.

Accounting, Financing, and Auditing

Article 42. The Company shall prepare a balance sheet and a profit and loss account and have the auditor to examine, audit and certify these twice a year, the first one covering the first six months period of the year ending 30th June and the other covering the last six months' period of the year ending 31st December.

Such balance sheet and profit and loss account for the period ending 31st December shall be submitted for approval by the Board of Directors at the following annual ordinary meeting.

Article 43. The Company must appropriate a portion of annual net profit as a reserve fund in the amount not less than 5 percent of the annual net profit less the accumulated loss brought forward (if any), until the reserve funds reach the amount not less than the amount prescribed by law.

Article 44. The Company may, upon the approval of the shareholders meeting, appropriate dividends whether in whole or in part by issuing new shares to shareholders, if the Company's shares have not been allocated to the number of shares as registered or if the Company has registered an increase of its capital.

Article 45. The Board of Directors may from time to time pay the shareholders interim dividends as may appear to the Directors that the Company has gained sufficient profits and it is appropriate to do so.

The Company may pay an interim bonus to the directors according to the regulations prescribed by the shareholders meeting if it appears that the balance sheet and the profit and loss account as of 30th June are certified by the Company's auditor and the Company gains sufficient profit and it is appropriate to do so.

The excessive profit after paying dividend according to the resolution of the shareholders or after paying the interim dividend (if any) must be allocated in forms of various type of reserve according to the Board of Directors or allocated as a statutory reserve of the Company.

Article 46. Dividends shall be paid within the period prescribed by the law.

Article 48. The auditor has the power to examine accounts, any other documents and evidence concerning income, expenditures, property and liabilities of the Company. He also has a duty to be present at a shareholders' meeting of the Company every time the balance sheets, profit and loss account and problems concerning the accounts of the Company are considered in order to give an explanation on the auditing to the shareholders, but he has, however, no right to vote.

แบบหนังสือมอบฉันทะ แบบ ข.
Proxy Form B

(ปิดอากรแสตมป์ 20 บาท)
(Duty Stamp 20 Baht)

เลขทะเบียนผู้ถือหุ้น
Shareholder's Registration No.

เขียนที่ _____
Written at

วันที่ _____ เดือน _____ พ.ศ. _____,
Date Month Year

(1) ข้าพเจ้า
I/We
อยู่บ้านเลขที่ _____ สัญชาติ _____
Address Nationality

(2) เป็นผู้ถือหุ้นของ บริษัท ทุนธชาติ จำกัด (มหาชน) (“บริษัทฯ”)
being a shareholder of Thanachart Capital Public Company Limited (“the Company”)

โดยถือหุ้นจำนวนทั้งสิ้นรวม holding the total amount of	หุ้น และออกเสียงลงคะแนนได้เท่ากับ shares and are entitled to vote equal to	เสียง ดังนี้ votes as follows:
<input type="checkbox"/> หุ้นสามัญ ordinary share	หุ้น ออกเสียงลงคะแนนได้เท่ากับ shares and are entitled to vote equal to	เสียง votes
<input type="checkbox"/> หุ้นบุริมสิทธิ preferred share	หุ้น ออกเสียงลงคะแนนได้เท่ากับ shares and are entitled to vote equal to	เสียง votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระ หรือ กรรมการที่เป็นผู้บริหาร ของบริษัทฯ ได้ โดยมีข้อมูลแสดงในหนังสือ
บอกกล่าวเชิญประชุมสามัญผู้ถือหุ้นประจำปี 2569)
Hereby appoint (The shareholder may appoint the Independent Director or Executive Director of the Company of whose details are in of
Notice of the 2026 AGM.)

1. ชื่อ (Name) _____ อายุ (age) _____ ปี (years) อยู่บ้านเลขที่ (residing at) _____

หรือ (or)

2. ชื่อ (Name) _____ อายุ (age) _____ ปี (years) อยู่บ้านเลขที่ (residing at) _____

หรือ (or)

3. ชื่อ (Name) _____ อายุ (age) _____ ปี (years) อยู่บ้านเลขที่ (residing at) _____,

คนหนึ่งคนเดียวเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าร่วมประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569
ในวันที่ 3 เมษายน 2569 เวลา 14.00 นาฬิกา โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-AGM) ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์
2563 และกฎหมายอื่น รวมถึงหลักเกณฑ์และข้อกำหนดที่ทางการประกาศกำหนด หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders
through electronic on 3 April 2026 at 14:00 hours, by conducting the meeting via electronic means (e-AGM) in accordance with the
Emergency Decree on Electronic Meetings B.E. 2563 and other applicable laws as well as standards and regulations stipulated by
officials or on such other date, such other time and place as may be adjourned or changed.

- กรณีมอบฉันทะให้กรรมการบริษัทฯ โปรดนำส่งหนังสือมอบฉันทะที่ผู้ถือหุ้นลงนามมอบฉันทะเรียบร้อยแล้ว พร้อมแนบสำเนาบัตรประจำตัวประชาชน
ที่ลงลายมือชื่อรับรองสำเนาถูกต้อง ภายในวันศุกร์ที่ 27 มีนาคม 2569
- In case the shareholders wish to appoint a director of the Company as their proxy, please send the proxy form signed by the
shareholders and attach the copy of shareholders' ID signed as a certified true copy within Friday 27 March 2026.

- (4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
I authorize my Proxy to cast the votes according to my intentions as follows:

วาระที่ 1 พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568
Item 1 To approve the Minutes of 2025 Annual Meeting of Shareholders

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ 2 รับทราบรายงานของคณะกรรมการเกี่ยวกับกิจการในรอบปี 2568
Item 2 To acknowledge the report of the Board of Directors on the Company's business operations in 2025
เสนอเพื่อทราบไม่มีการลงมติ
For acknowledgement without approval

วาระที่ 3 พิจารณานุมัติงบฐานะการเงินและงบกำไรขาดทุนเบ็ดเสร็จ สำหรับปีสิ้นสุดวันที่ 31 ธันวาคม 2568
Item 3 To approve the statements of financial position and the statements of comprehensive income for the year ended 31 December 2025

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ 4 พิจารณานุมัติการจัดสรรเงินกำไรสำหรับผลการดำเนินงานประจำปี 2568 และจ่ายเงินปันผล
Item 4 To approve the appropriation of the profit for 2025 performance and the dividend payment

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ 5 พิจารณานุมัติค่าตอบแทนกรรมการบริษัทฯ และกรรมการชุดย่อยประจำปี 2569 และอนุมัติเงินบำเหน็จกรรมการบริษัทฯ จากผลการดำเนินงานประจำปี 2568
Item 5 To approve the remuneration of the Board of Directors and standing committees for 2026 as well as the performance allowance for the Board of Directors for 2025 performance

วาระที่ 5.1 พิจารณานุมัติค่าตอบแทนกรรมการบริษัทฯ และกรรมการชุดย่อยประจำปี 2569
Item 5.1 To approve the payment of remunerations for the directors and members of standing committees in 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|

วาระที่ 5.2 พิจารณานอมนุมัติเงินบำเหน็จกรรมการบริษัทฯ จากผลการดำเนินงานประจำปี 2568
Item 5.2 To approve the performance allowance for the Board of Directors for 2025 performance

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|
-

วาระที่ 6 พิจารณาเลือกตั้งกรรมการบริษัทฯ แทนกรรมการที่ออกตามวาระ
Item 6 To consider the election of directors replacing those retiring by rotation

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- การเลือกตั้งกรรมการทั้งหมด
To elect Directors as a whole
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|
- การเลือกตั้งกรรมการเป็นรายบุคคล
To elect each Director individually
- 6.1 นายศุภเดช พูนพิพัฒน์
Mr. Suphadej Poonpipat
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|
- 6.2 นางศิริเพ็ญ สีสสุวรรณ
Mrs. Siripen Sitasuwan
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|
- 6.3 นายธีรพจน์ วัชรภักดิ์
Mr. Tiraphot Vajrabhaya
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|
-

วาระที่ 7 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569
Item 7 To consider the appointment of the auditor and determine the audit fees for 2026

- (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) The Proxy is entitled to cast the votes on my behalf at its own discretion
- (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) The Proxy must cast the votes in accordance with my following instructions:
- | | | |
|--|--|--|
| <input type="checkbox"/> เห็นด้วย
Approve | <input type="checkbox"/> ไม่เห็นด้วย
Disapprove | <input type="checkbox"/> งดออกเสียง
Abstain |
|--|--|--|
-

วาระที่ 8 เรื่องอื่น ๆ (ถ้ามี)

Item 8 Other business (if any)

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my behalf at its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my following instructions:

เห็นด้วย
Approve

ไม่เห็นด้วย
Disapprove

งดออกเสียง
Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่ากรลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช่ว่าเป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Vote of the Proxy in any Agenda which is not in accordance with this Form of Proxy shall be invalid and shall not be the vote of mine/ours as Shareholder(s).

(6) ในกรณีที่ข้าพเจ้า ไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/We do not specify the authorization or the authorization is unclear, or if the meeting considers or resolves any matter other than those stated above, or if there is any change or amendment to any fact, the Proxy shall be authorized to consider the matter and vote on my/our behalf as the Proxy deems appropriate.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

For any act performed by the Proxy at the meeting, it shall be deemed as such acts had been done by me/us in all respects except for vote of the Proxy which is not in accordance with this Proxy Form.

ลงชื่อ/Signed _____ ผู้มอบฉันทะ/Shareholder
()

ลงชื่อ/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงชื่อ/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

ลงชื่อ/Signed _____ ผู้รับมอบฉันทะ/Proxy
()

หมายเหตุ / Notes:

1. ผู้ถือหุ้นที่มอบฉันทะ จะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคน เพื่อแยกการลงคะแนนเสียงได้
The Shareholder appointing the Proxy must authorize only one proxy to attend and vote at the meeting and shall not allocate the number of shares to several proxies to vote separately.
2. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล
In the agenda relating the election of Directors, it is applicable to elect either directors as a whole or elect each director individually.
3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ
In case there are agendas other than those specified above, the additional statement can be specified by the Shareholder in the Regular Continued Proxy Form B as enclosed.
4. ผู้รับมอบฉันทะที่ประสงค์จะเข้าร่วมประชุม สามารถศึกษาข้อมูลเพิ่มเติมในคำชี้แจงเอกสารประกอบการเข้าร่วมประชุมและการมอบฉันทะ (แล้วแต่กรณี) วิธีการมอบฉันทะ และข้อปฏิบัติสำหรับการเข้าร่วมประชุมสามัญผู้ถือหุ้นผ่านสื่ออิเล็กทรอนิกส์ (e-AGM) และสรุปขั้นตอนการยื่นคำร้องเข้าร่วมประชุม และการลงทะเบียนเข้าร่วมประชุม ในหนังสือบอกกล่าวเชิญประชุมสามัญผู้ถือหุ้นประจำปี 2569
Proxy holders who wish to attend the meeting can learn more from clarifications on meeting attendance, appointment of proxy holder (as the case may be) and method of appointing a proxy, and procedures related to attendance of the meeting via electronic media and summary of submitting the meeting application and registration for the meeting in the notice of the 2026 annual general meeting of shareholders.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.
REGULAR CONTINUED PROXY FORM B

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท ทุนธนชาติ จำกัด (มหาชน)

Authorization on behalf of the Shareholder of Thanachart Capital Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันที่ 3 เมษายน 2569 เวลา 14.00 นาฬิกา โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ (e-AGM) ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ 2563 และกฎหมายอื่น รวมถึงหลักเกณฑ์และข้อกำหนดที่ทางการประกาศกำหนด หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the Annual General Meeting of Shareholders for the Year 2026 on 3 April 2026 at 14:00 hours, conducting the meeting via electronic means (e-AGM) in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 and other applicable laws as well as standards and regulations stipulated by officials or on such other date, such other time and place as may be adjourned or changed.

วาระที่ _____ เรื่อง _____

Agenda Re :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my behalf at its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my following instructions:

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่ _____ เรื่อง _____

Agenda Re :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my behalf at its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my following instructions:

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่ _____ เรื่อง _____

Agenda Re :

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) The Proxy is entitled to cast the votes on my behalf at its own discretion

(ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) The Proxy must cast the votes in accordance with my following instructions:

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

วาระที่ _____ เรื่อง เลือกตั้งกรรมการ

Agenda Re : Election of Directors (continued)

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

ชื่อกรรมการ.....

Name of Director

เห็นด้วย

Approve

ไม่เห็นด้วย

Disapprove

งดออกเสียง

Abstain

UPWARD SUSTAIN



Thanachart Capital Public Company Limited

444 MBK Tower, 16th-17th Floor, Phayathai Road,
Wangmai, Pathumwan, Bangkok 10330, THAILAND

Tel : +66 (0) 2217 8000

Fax : +66 (0) 2217 8312

www.thanachart.co.th

Registration No. 0107536000510